

Sidoti & Company LLC EMERGING GROWTH INSTITUTIONAL INVESTOR FORUM

January 12, 2015







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Senior Vice President & CFO







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VEHICLE ACCESS SYSTEMS TECHNOLOGY

1st Quarter, FY '15 Results

(000's except per share amounts)

	September <u>2014</u>	September 2013	
Net Sales	\$ 122,242	\$ 79,595	
Gross Profit	\$ 28,057 23.0%	\$ 14,515 18.2%	
Operating Expenses	\$ 13,187 10.8%	\$ 9,470 11.9%	
Net Income	\$ 9,300	\$ 3,211	
Diluted Earnings Per Share	\$ 2.55	\$.91	









• Sales Increase Attributed to:

- Incremental Service Sales from General Motor = \$28 million
- Launch of the New Kia Sedona Minivan = \$5 million
- Remaining \$10 million Increase Related to North American Vehicle Production Growth and Product Growth in Latches, Driver Controls and Door Handle Components
- Margin Improvement Attributed to:
- Favorable Product Sales Mix (primarily service sales)
- Offset by New Product Launch Costs and Higher Bonus Provisions







- Based on current customer orders we anticipate approximately \$100 102 million in sales in our second quarter compared to \$81.5 million in the prior year quarter.
- Capital spending will be in the \$20 21 million range during fiscal year 2015 compared to \$13 million in prior fiscal years. Increased capital spending to purchase a Sales and Engineer Technical Center in Michigan and a third manufacturing facility in Juarez, Mexico.
- STRATTEC Defined Benefit Pension Plan was frozen effective December 31, 2009. Anticipate Plan contributions in fiscal 2015 of \$3.0 million which is consistent with fiscal 2014.

	June 30	June 30
	<u>2014</u>	<u>2013</u>
Plan Benefit Obligation	\$97.4	\$89.9
Plan Assets	<u>\$104.3</u>	<u>\$90.4</u>
Over Funded Status	\$6.9	\$.5
Over Funded Status	\$6.9	\$

•The Company is in the process of implementing a full plan termination that could take 18-24 months to complete.

•As of September 28, 2014, the Company had in excess of \$22 million of cash or \$6/share and anticipated funding the above requirements primarily from current operating cash flows.

•We have \$30 million of credit facilities available with BMO Harris Bank with current borrowings outstanding of \$4.0 million.







Frank J. Krejci (CRAY' CHEE)

President & CEO





History



- 1908 Briggs & Stratton Founded
- 1995 STRATTEC Spinoff
- 2000 VAST Alliance Formed
- 2001 VAST China Purchased
- 2007 ASDM Joint Venture Formed
- 2008 Power Access Purchased from Delphi
- 2011 STRATTEC Component Solutions Formed
- 2013 NEXTLOCK Acquisition









Swan

Briggs View of Itself: 1995



Ugly Duckling

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STRATTEC





Milwaukee, WI - 420 Employees Headquarters, Engineering, Parts Manufacturing

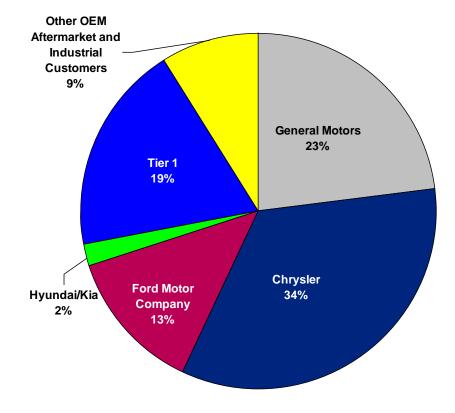
Juarez, Mexico - 2,890 Employees 3 Facilities – Assembly, Key Finishing & Plastic Injection Molding

- **El Paso, Texas** 30 Employees Distribution
- **Troy, Michigan** 60 Employees Sales and Engineering







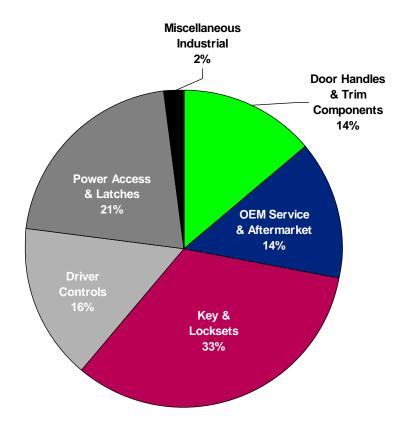


Fiscal Year 2014 Net Sales = \$348 million









Fiscal Year 2014 Net Sales = \$348 million





Access Control Product Portfolio



PRE-VAST

Keys & Locksets

- Mechanical keys
- Mechanical keys w/ electronic security enhancements
- Ignition locks
- Door locks
- Rear compartment locks
- Glove box locks
- Accessory locks

Driver Controls

- Steering column mounted ignition lock housings

Miscellaneous Industrial

- Zinc die-castings

<u>VAST</u>

All the products in place PRE-VAST, plus

Keys & Locksets

- Electro-mechanical entry keys w/remote entry electronics
- Bladeless electronic keys
- Electronic remote entry key fobs
- Codeable locks
- Biometric locks

Driver Controls

- Instrument panel mounted ignition lock housings
- Instrument panel docking receivers for bladeless electronic keys
- Instrument panel "Push to Start" ignition switches for passive security systems

Latches

- Rear compartment (tailgate, liftgate, trunk lid)
- Seat Back

Power Access

- Power sliding side door systems
- Power liftgate
- Power trunk lid
- Power cinching latches & strikers
- Electronic control modules

Door Handles & Functional Exterior Trim

- Inside and outside handles
- Outside handle chassis
- Rear license plate light bars with park assist cameras and/or concealed switches for releasing rear compartment latches

Miscellaneous Industrial

- **Guard** electronic vehicular access systems





Products Portfolio

- Locks & Keys
- Power Doors
- Handles
- Latches
- Steering Column Security
- Fobs
- Push Button Start
- Aftermarket Products











• AWARD

- Ford Rotunda Supplier of the Year in Service









Diversification

- Bridgewood Advisors searching for acquisitions and partnerships
- Security Products
- Motion Control Products
- Vertical Integration along with market diversification
- Aftermarket
- Strattec Component Solutions (contract manufacturing)

Growth Initiatives

- Door Handles both in China and Mexico
- 3rd Mexican Plant
- Expansion of Sales/Engineering Tech Center in Michigan
- Dealer Direct Cut Key Program with Hyundai/Kia





Vehicle Access Systems Technology







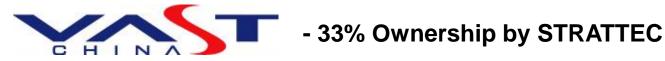




- Velbert, Germany – Founded 1899, Private



ADAC - Grand Rapids, Michigan– Founded 1975, Private













- \$1.3 billion + sales
- 12 Manufacturing sites
- 12 Engineering Centers
- Employment over 8,700





Our Customers

















150,000 sq. ft. manufacturing facility in Taicang, China. Second facility in Fuzhou.





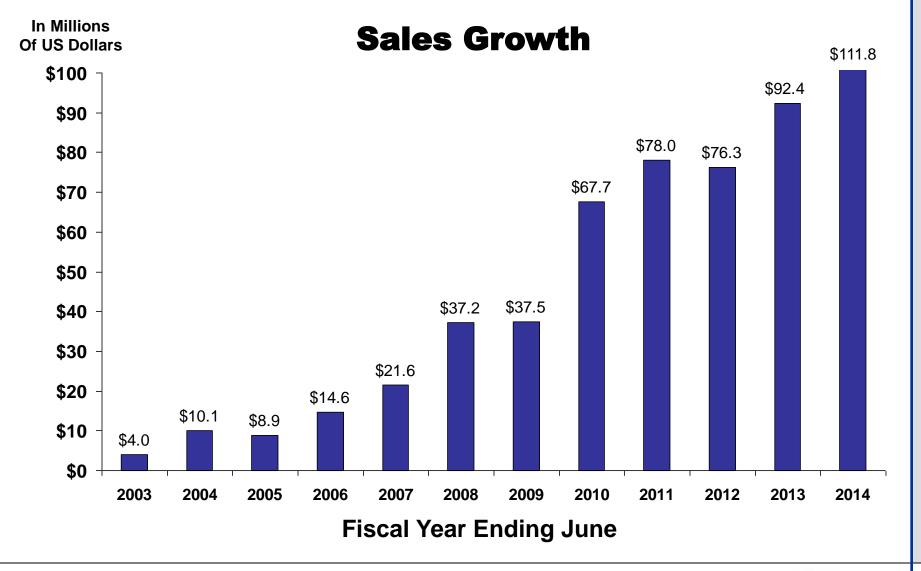


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Diversification









Precision Zinc Die Casting

Also: Plating Stamping Assembly







NextLock – Biometric Security



VEHICLE ACCESS SYSTEMS TECHNOLOGY

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STRATTEC

Accomplishments



- Chrysler Supplier of the Year Electronic Products
- Ford Rotunda Supplier of the Year
- National Wellness Award from United Health Care 3rd Year in a Row
- Fully Funded Pension as of June 30, 2014
- Record Sales and Employee Bonuses for Fiscal Year 2014
- Added to Russell 2000 in July 2014
 - Index up 2%
 - STRATTEC up 17%
- #1 Performing Stock in Wisconsin Last 12 Months





STRATTEC VALUE CREATION

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Market Value at 1995 Spin Off:

-Stock Repurchases(Avg Price: \$37.32):

-Dividends:

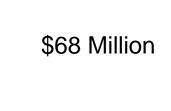
-Current Market Value (\$75.00 share price):

Total Return to Shareholders:

Value Creation:

8.5% Compounded rate of return over 20 years

VEHICLE ACCESS SYSTEMS TECHNOLOGY



STRATTEC

\$137 Million
\$17 Million
\$274 Million
\$428 Million

\$360 Million





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Fiscal Year	SALES	EPS	EVA	Stock	Price
30-Jun	\$ Millions		\$000	Low	High
2009	\$126	-\$1.86	(\$13,742)	\$6	\$38
2010	\$208	\$1.04	(\$4,929)	\$13	\$28
2011	\$261	\$1.63	(\$3,719)	\$20	\$38
2012	\$279	\$2.64	\$579	\$19	\$27
2013	\$298	\$2.72	\$2,597	\$20	\$42
2014	\$348	\$4.59	\$6,313	\$35	\$78
2015 1st qtr	\$122	\$2.55	\$6,634	\$64	\$109







International & Product Growth

Strong Balance Sheet & Cash Flow

Diversification Initiatives







Questions?







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