# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON D.C. 20549** 

# **SCHEDULE 14A**

(Rule 14a-101)

# INFORMATION REQUIRED IN PROXY STATEMENT SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No. \_\_)

Filed	l by the	e Registrant ⊠	Filed by a Party other than the Registrant $\Box$
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X	Defir	nitive Proxy Statement	
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	Solic	iting Material Pursuant	to §240.14a-12
		ST	RATTEC SECURITY CORPORATION (Name of Registrant as Specified in Its Charter)
			Registrant (Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)
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#### STRATTEC SECURITY CORPORATION

3333 WEST GOOD HOPE ROAD MILWAUKEE, WISCONSIN 53209

# Notice of Annual Meeting of Shareholders to be held on October 9, 2018

The Annual Meeting of Shareholders (the "<u>Annual Meeting</u>") of STRATTEC SECURITY CORPORATION, a Wisconsin corporation (the "<u>Corporation</u>" or "<u>STRATTEC</u>"), will be held at the Holiday Inn Milwaukee Riverfront Hotel, 4700 North Port Washington Road, Milwaukee, Wisconsin 53212, on Tuesday, October 9, 2018, at 8:00 a.m. local time, for the following purposes:

- 1. To elect two directors to serve for a three-year term.
- 2. To approve a non-binding advisory proposal on executive compensation.
- 3. To take action with respect to any other matters that may be properly brought before the Annual Meeting and that might be considered by the shareholders of a Wisconsin corporation at their annual meeting.

By order of the Board of Directors

PATRICK J. HANSEN, Secretary

Milwaukee, Wisconsin September 6, 2018

Shareholders of record at the close of business on August 22, 2018 are entitled to vote at the Annual Meeting. Your vote is important to ensure that a majority of our stock is represented. Whether or not you plan to attend the Annual Meeting in person, please complete, sign and date the enclosed proxy card and return it promptly in the enclosed envelope. If you later find that you may be present at the Annual Meeting or for any other reason desire to revoke your proxy, you may do so at any time before it is voted. Shareholders holding shares in brokerage accounts ("street name" holders) who wish to vote at the Annual Meeting will need to obtain a proxy form and voting instructions from the institution that holds their shares.

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#### STRATTEC SECURITY CORPORATION

3333 WEST GOOD HOPE ROAD MILWAUKEE, WISCONSIN 53209

Proxy Statement for the 2018 Annual Meeting of Shareholders to be Held on October 9, 2018

Important Notice Regarding the Availability of Proxy Materials for the 2018 Annual Meeting of Shareholders to be held on October 9, 2018:

This Proxy Statement and the Accompanying Annual Report are Available at www.strattec.com

This Proxy Statement is furnished in connection with the solicitation by the Board of Directors of STRATTEC SECURITY CORPORATION of proxies, in the accompanying form, to be used at the Annual Meeting of Shareholders of STRATTEC (the "Annual Meeting") to be held at the Holiday Inn Milwaukee Riverfront Hotel, 4700 North Port Washington Road, Milwaukee, Wisconsin 53212, on Tuesday, October 9, 2018, at 8:00 a.m., local time, and any adjournments thereof. Only shareholders of record at the close of business on August 22, 2018 will be entitled to notice of and to vote at the Annual Meeting. There will be no presentation regarding our operations at the Annual Meeting. The only matters to be discussed at the Annual Meeting are the matters set forth in this Proxy Statement for the 2018 Annual Meeting of Shareholders and such other matters as are properly presented at the Annual Meeting.

Our principal executive offices are located at 3333 West Good Hope Road, Milwaukee, Wisconsin 53209. It is expected that our Annual Report to Shareholders, this Proxy Statement and the accompanying form of proxy will be mailed, furnished or otherwise made available to shareholders on or about September 6, 2018.

#### **GENERAL INFORMATION**

# **Proxies and Voting Procedures**

The shares represented by each valid proxy received in time will be voted at the Annual Meeting and, if a choice is specified in the form of proxy, it will be voted in accordance with that specification. If you submit a proxy without providing voting instructions, the shares represented by that proxy will be voted "For":

- election to the Board of Directors of the two nominees named on the accompanying proxy; and
- · approval of the non-binding advisory proposal on executive compensation.

If any other matters are properly presented at the Annual Meeting, including, among other things, consideration of a motion to adjourn the meeting to another time or place, the individuals named as proxies and acting thereunder will have the authority to vote on those matters according to their best judgment to the same extent as the person delivering the proxy would be entitled to vote. If the Annual Meeting is adjourned or postponed, a proxy will remain valid and may be voted at the adjourned or postponed meeting. As of the date of printing of this Proxy Statement, we do not know of any other matters that are to be presented at the Annual Meeting other than (1) the election of the nominee directors and (2) the non-binding advisory proposal on executive compensation.

Shareholders may revoke proxies at any time to the extent they have not been exercised by giving us written notice or by delivering a later executed proxy. Attendance at the Annual Meeting will not automatically revoke a proxy, but a record shareholder attending the Annual Meeting may request a ballot and vote in person, thereby revoking a prior granted proxy. The cost of solicitation of proxies will be borne by STRATTEC. Shareholders holding shares in brokerage accounts ("street name" holders) who wish to vote at the Annual Meeting will need to obtain a proxy form and voting instructions from the institution that holds their shares. Solicitation will be made primarily by use of the mail; provided, however, some solicitation may be made by our management employees, without payment of any additional compensation, by telephone, by facsimile, by email or in person.

#### **Shareholders Entitled to Vote**

Only shareholders of record at the close of business on August 22, 2018 will be entitled to notice of and to vote at the Annual Meeting. On the record date, we had issued and outstanding 3,737,965 shares of our common stock, \$0.01 par value per share (the "Common Stock"), entitled to one vote per share.

#### **Quorum; Required Vote**

A majority of the votes entitled to be cast at the Annual Meeting, represented either in person or by proxy, shall constitute a quorum with respect to the meeting. Under Wisconsin law and our Bylaws (as amended and restated), the vote required for approval of the matters specified in the Notice of the Annual Meeting is as follows:

- A plurality of votes cast is required for the election of directors. This means that the two director nominees with the most votes received will be elected.
- Approval of the non-binding advisory proposal on executive compensation requires the number of properly cast votes in favor of this proposal to exceed the number of properly cast votes against this proposal.
- Approval of any other matter that may properly be presented at the Annual Meeting will require the number of properly cast votes in favor of such matter to exceed the number of properly cast votes against such matter.

Abstentions and broker nonvotes (<u>i.e.</u>, shares held by brokers in "street name," voting on certain matters due to discretionary authority or instructions from the beneficial owners but not voting on other matters due to lack of authority to vote on such matters without instructions from the beneficial owner) will count toward the quorum requirement but will not count toward the determination of whether the directors are elected or whether such other matters noted above are approved. The Inspector of Election appointed by our Board of Directors will count the votes and ballots.

#### **PROPOSAL 1:**

#### **ELECTION OF DIRECTORS**

The proxies appointed in the accompanied form of proxy are expected to vote for the election of the nominees noted in the table below to serve as directors of STRATTEC. Our Board of Directors is divided into three classes, with the term of office of each class ending in successive years. Two directors are to be elected at the Annual Meeting to serve for a term of three years expiring in 2021 and three directors will continue to serve for the terms designated in the table shown below. As indicated below, the individuals nominated by our Board of Directors for election at the Annual Meeting are each an incumbent director. The table below also provides brief biographies of each of our incumbent directors, including the nominee directors for this year's Annual Meeting. We anticipate that the nominees listed in this Proxy Statement will be candidates when the election is held. However, if an unexpected occurrence should make it necessary, in the judgment of the proxy holders, to substitute some other person for one or more of the nominee directors, proxies will be voted for a substitute nominee selected by the proxy holders (except where a proxy withholds authority with respect to the election of directors).

#### **Director Qualifications**

The following table provides information as of the date of this Proxy Statement about the nominees for election to our Board of Directors at the Annual Meeting and about each of our incumbent directors who are continuing as directors of STRATTEC after the Annual Meeting. The information presented includes information each nominee or director has given us about his age, his principal occupation and business experience for the past five years, and the names of other publicly-held companies of which he currently serves as a director or has served as a director during the past five years. Our Nominating and Corporate Governance Committee regularly evaluates the mix of experience, qualifications, attributes and skills of our directors using a matrix of areas that this Committee considers important for our business. In addition to the information presented below regarding the nominee's or incumbent's specific experience, qualifications, attributes and skills that led our Nominating and Corporate Governance Committee to the conclusion that such person should serve as a director of STRATTEC, our Nominating and Corporate Governance Committee also considered the qualifications and criteria described below under "Corporate Governance Matters – Director Nominations" with the objective of creating a complementary mix of directors.

#### **Board of Directors Recommendation**

The Board of Directors recommends that shareholders vote FOR the election of Harold M. Stratton II and Thomas W. Florsheim, Jr., as directors of STRATTEC, for a three year term expiring in 2021.

Director

Name, Principal Occupation for Past Five Years and Directorships  Nominees for election at the Annual Meeting (Class of 2021):	<u>Age</u>	Director Since
HAROLD M. STRATTON II	70	1994
Chairman of the Board of Directors of STRATTEC since February 1999 (Non-Executive Chairman since September 2012). Chief Executive Officer of STRATTEC from February 1999 until August 31, 2012. President of STRATTEC from October 2004 to December 31, 2009. President and Chief Executive Officer of STRATTEC from February 1995 to February 1999. Director and Chairman of the Finance and Risk Management Committee and a member of the Compensation and Executive Development and Nominating and Governance Committees of Twin Disc Inc.		
Mr. Stratton has gained extensive experience and skills through his activities as an executive of STRATTEC and its predecessor for a period of over 25 years ending in 2012, including experience related to strategic planning, operations, corporate communication and sales and marketing. As a result, Mr. Stratton has obtained a deep knowledge and understanding of our business, industry and strategies, all of which led to the conclusion that he should serve as a director of STRATTEC.		
THOMAS W. FLORSHEIM, JR.  Chairman of the Board and Chief Executive Officer of the Weyco Group, Inc. (a company engaged in the business of the design and distribution of quality and innovative footwear) since 2002. Prior to that, Mr. Florsheim was President and Chief Executive Officer of the Weyco Group, Inc. from 1999 to 2002, President and Chief Operating Officer from 1996 to 1999, and Vice President from 1988 to 1996. Chairman and a director of Weyco Group, Inc.	60	2012
Mr. Florsheim is a chairman and chief executive officer of a public company. His skill sets include experience in mergers and acquisitions, financial oversight, compensation matters and organizational development. His career in the consumer goods industry has exposed him to manufacturing, marketing and engineering solutions on a global basis. This business and career experience led to the conclusion that he should serve as a director of STRATTEC.		
Incumbent Director (Class of 2019): FRANK J. KREJCI	68	1995

President and Chief Executive Officer of STRATTEC since September 1, 2012. President and Chief Operating Officer of STRATTEC from January 1, 2010 until August 31, 2012. President of Wisconsin Furniture, LLC (d/b/a The Custom Shoppe, a manufacturer of custom furniture) from June 1996 until December 31, 2009.

Mr. Krejci is the sitting chief executive officer of STRATTEC and has gained extensive experience and skills through his activities as an executive of STRATTEC for the past number of years. His experience includes strategic planning, financial oversight, compensation matters, organizational development, mergers and acquisitions and manufacturing and engineering in related industries. This business experience led to the conclusion that he should serve as a director of STRATTEC.

# Incumbent Directors (Class of 2020): MICHAEL J. KOSS

Chairman, President and Chief Executive Officer of Koss Corporation (a manufacturer and marketer of high fidelity stereophones for the international consumer electronics market) since 1989. Director and Chairman of the Board of Koss Corporation.

Mr. Koss is a sitting chief executive officer of a public company. His experience includes strategic planning, financial oversight, compensation matters and organizational development. Moreover, his career includes extensive experience in the electronics industry, international business and highly engineered products. This business and career experience led to the conclusion that he should serve as a director of STRATTEC.

#### DAVID R. ZIMMER

72 2006 Retired managing partner and co-founder of Stonebridge Equity LLC (d/b/a Stonebridge Business Partners, a provider of consulting services and financing strategies primarily to automotive-related manufacturing businesses seeking to develop and complement

64

1995

growth plans, strategic partnerships with foreign companies and merger and acquisition strategies). Director and a member of the Audit Committee, Compensation and Executive Development and Finance and Risk Management Committees of Twin Disc Inc. Director and chairman of the Audit Committee and a member of the Nominating and Corporate Governance and Compensation Committees of Detrex Corporation through 2017.

Mr. Zimmer is a former chief executive officer of a public company and a chief financial officer of a subsidiary of a public company. His skill sets include strategic planning, financial oversight, compensation matters and organizational development. His career includes working several years in the automotive industry, international business in complex manufacturing related industries, as well as mergers and acquisitions experience. This business and career experience led to the conclusion that he should serve as a director of STRATTEC.

#### **DIRECTORS' MEETINGS AND COMMITTEES**

#### **Meetings and Director Attendance**

Our Board of Directors held five meetings in fiscal 2018, and all of our nominees and incumbent directors attended 100% of the meetings of our Board of Directors and the committees of the Board on which they served at the time of such meeting.

Executive sessions, or meetings of outside (non-management) directors without management present, are held regularly for a general discussion of relevant subjects. In fiscal 2018, the non-employee directors met in executive session four times.

The committees of our Board of Directors consist of the Audit Committee, the Compensation Committee and the Nominating and Corporate Governance Committee. The chart below identifies the members of each of these committees as of the date of this Proxy Statement, along with the number of meetings held by each Committee during fiscal 2018:

Audit	Compensation	Nominating and Corporate Governance
2	3	1
X	X	X*
X	X*	X
X*	X	X
	Audit 2 X X X X*	2 3 X X X X*

X = committee member; \* = committee chairman

#### **Audit Committee**

The Audit Committee is responsible for assisting our Board of Directors with oversight of: (1) the integrity of our financial statements; (2) our compliance with legal and regulatory requirements; (3) our independent auditor's qualifications and independence; (4) the performance of our internal accounting function and the independent auditors; and (5) the review of the scope and adequacy of our internal accounting controls. In addition, the chairman of the Audit Committee participates in quarterly meetings with members of our management and our outside auditors to review our quarterly earnings releases and quarterly financial statements prior to their issuance or filing with the U.S. Securities and Exchange Commission (the "Commission"). Our Audit Committee has the direct authority and responsibility to appoint, replace, compensate, oversee and retain the independent auditors, and is an "audit committee" for purposes of Section 3(a)(58)(A) of the Securities Exchange Act of 1934.

#### **Compensation Committee**

The Compensation Committee, in addition to such other duties as may be specified by our Board of Directors: (1) oversees and reviews the compensation and benefits of our executive

officers (including determining the compensation of our Chief Executive Officer); (2) makes appropriate recommendations to our Board of Directors with respect to our incentive compensation plans and equity-based plans; (3) administers our incentive compensation plans and equity-based plans in accordance with the responsibilities assigned to the Committee under any and all such plans, including under our Economic Value Added Bonus Plan for Executive Officers and Senior Managers and our Stock Incentive Plan; and (4) reviews and makes recommendations to our Board of Directors with respect to the compensation of our non-employee directors, including under our Economic Value Added Bonus Plan for Non-Employee Members of the Board of Directors.

#### **Nominating and Corporate Governance Committee**

The Nominating and Corporate Governance Committee, in addition to such other duties as may be specified by our Board of Directors, is responsible for assisting our Board of Directors by: (1) identifying individuals qualified to become members of our Board of Directors and its committees; (2) recommending guidelines and criteria to the Board of Directors to determine the qualifications of potential directors; (3) making recommendations to the Board of Directors concerning the size and composition of the Board and its committees; (4) recommending to our Board of Directors nominees for election to the Board at the annual meeting of shareholders; (5) developing and recommending to our Board of Directors a set of corporate governance principles applicable to our business; and (6) assisting our Board of Directors in assessing director performance and the effectiveness of the Board of Directors as a whole.

#### **Charters of Committees**

Our Board of Directors has adopted, and may amend from time to time, a written charter for each of the Audit Committee, Compensation Committee and Nominating and Corporate Governance Committee. We make available on our website at www.strattec.com, free of charge, copies of each of these charters. We are not including the information contained on or available through our website as a part of, or incorporating such information by reference into, this Proxy Statement.

#### CORPORATE GOVERNANCE MATTERS

#### **Director Independence**

Our Board of Directors has reviewed the independence of our continuing directors and the nominees for election to the Board at the Annual Meeting under the applicable listing standards of the NASDAQ Stock Market. Based on this review, our Board of Directors determined that each of the following directors is independent under the NASDAQ Stock Market listing standards:

(1) Thomas W. Florsheim, Jr.

(3) David R. Zimmer

(2) Michael J. Koss

Based on such listing standards, Harold M. Stratton II and Frank J. Krejci are the only directors who are not independent because Mr. Stratton is our former Chief Executive Officer (he retired from such role effective September 1, 2012) and Mr. Krejci is our current President and Chief Executive Officer. Our Board of Directors concluded that Mr. Stratton is not independent because of his long standing prior relationship with STRATTEC as its chief executive officer.

#### **Board Leadership Structure**

We currently have different persons serving as our Chief Executive Officer and as Chairman of our Board of Directors. Harold M. Stratton II served as our Chief Executive Officer and Chairman of the Board from February 1999 until September 1, 2012. We have not had and currently do not have a lead independent director except as described below with respect to Mr. Stratton. Although our Board of Directors does not have a formal policy with respect to its leadership structure, prior to September 1, 2012 combining the positions of Chief Executive Officer and Chairman served as an effective link between our management's role of identifying, assessing and managing risks and our Board of Directors' role of risk oversight. Mr. Stratton possesses in-depth knowledge of the issues, opportunities and challenges we face (as a result of being our former Chief Executive Officer), and is thus positioned to develop agendas and highlight issues that ensure that the Board of Directors' time and attention are focused on the most critical matters. In essence, our Board of Directors formerly determined that this leadership structure was optimal because it believed that having one leader serving as both the Chairman and Chief Executive Officer provided (taking into account Mr. Stratton's experience and knowledge of our business) decisive, consistent and effective leadership, as well as clear accountability. Having one person serve as Chairman and Chief Executive Officer also historically enhanced our ability to communicate our message and strategy clearly and consistently to our shareholders, employees, and business partners, particularly during times of turbulent economic and industry conditions.

Effective September 1, 2012, Mr. Stratton retired as our Chief Executive Officer and Mr. Krejci has assumed this role since that date. Mr. Stratton continues to serve as a non-employee director and as our Chairman of the Board and we expect him to do so for the foreseeable future. Accordingly, since September 1, 2012 we have had different persons serve as our Chief Executive Officer and Chairman of the Board of Directors. We decided to separate these roles to (1) facilitate Mr. Stratton's desire to phase down his involvement with the day to day operations of STRATTEC but (2) continue to leverage Mr. Stratton's in-depth knowledge and experience related to the strategic issues, opportunities and challenges STRATTEC faces. The determination to separate the roles of Chief Executive Officer and Chairman, therefore, was based in part upon the same factors described above that led us to conclude in previous years that combining the two offices was in our best interest. The experience, leadership qualities and skills that Mr. Stratton brings to the Board, as detailed in the section captioned "Proposal 1: Election of Directors" under Mr. Stratton's biography, enables Mr. Stratton as the Chairman to be in a position to establish the agendas for meetings of the Board and to lead the discussions of the Board regarding our strategy, operations and management, notwithstanding the fact that we have concluded that he is not an independent director under applicable NASDAQ listing standards.

Although we believe that given the circumstances described above, separating the Chairman and Chief Executive Officer roles is appropriate for the foreseeable future, we will continue to review this issue periodically to determine whether, based on the relevant facts and circumstances at such time, combining these offices would serve our best interests and the best interests of our shareholders.

#### The Board's Role in Risk Oversight

The role of our Board of Directors in STRATTEC's risk oversight process includes receiving reports from members of our senior management team on areas of material risk to STRATTEC, including operational, financial, legal and regulatory, and strategic and reputational risks. Our Board has authorized the Audit Committee to oversee and periodically review STRATTEC's enterprise risk assessment and enterprise risk management policies.

As noted above, STRATTEC's Audit Committee is primarily responsible for STRATTEC's enterprise risk assessment and enterprise risk management policies. Notwithstanding such delegation of responsibility to the Audit Committee of our Board of Directors, the Board has reserved to its Compensation Committee primary oversight responsibility to ensure that compensation programs and practices of STRATTEC do not encourage unreasonable or excessive risk-taking and that any risks are subject to appropriate controls. As part of this process, STRATTEC (with the oversight of the Compensation Committee) designs its overall compensation programs and practices, including incentive compensation for both executives and non-executive employees, in a manner intended to support its strategic priorities and initiatives to enhance long-term sustainable value without encouraging unnecessary or unreasonable risk-taking. At the same time, STRATTEC recognizes that its goals cannot be fully achieved while avoiding all risk. The Compensation Committee (along with assistance from management) periodically reviews STRATTEC's compensation programs and practices in the context of its risk profile, together with its other risk mitigation and risk management programs, to ensure that these programs and practices work together for the long-term benefit of STRATTEC and its shareholders. Based on its recently completed review of STRATTEC's compensation programs, the Compensation Committee concluded that STRATTEC's incentive compensation policies for both executive and non-executive employees have not materially and adversely affected STRATTEC by encouraging unreasonable or excessive risk-taking in the recent past, are not likely to have a material adverse effect in the future and provide for multiple and reasonably effective safeguards to protect against unnecessary or unreasonable risk-taking.

#### **Director Nominations**

We have a standing Nominating and Corporate Governance Committee. Based on the review described under "Corporate Governance Matters—Director Independence," our Board of Directors has determined that each member of the Nominating and Corporate Governance Committee is independent under the applicable listing standards of the NASDAQ Stock Market.

The Nominating and Corporate Governance Committee will consider director nominees recommended by shareholders. A shareholder who wishes to recommend a person or persons for

consideration as a nominee for election to the Board of Directors must send a written notice by mail, c/o Secretary, STRATTEC SECURITY CORPORATION, 3333 West Good Hope Road, Milwaukee, Wisconsin 53209, that sets forth: (1) the name, address (business and residence), date of birth and principal occupation or employment (present and for the past five years) of each person whom the shareholder proposes to be considered as a nominee; (2) the number of shares of our Common Stock beneficially owned (as determined pursuant to section 13(d) of the Securities Exchange Act of 1934) by each such proposed nominee; (3) any other information regarding such proposed nominee that would be required to be disclosed in a definitive proxy statement to shareholders prepared in connection with an election of directors pursuant to section 14(a) of the Securities Exchange Act of 1934; and (4) the name and address (business and residential) of the shareholder making the recommendation and the number of shares of our Common Stock beneficially owned (as determined pursuant to section 13(d) of the Securities Exchange Act of 1934) by the shareholder making the recommendation.

We may require any proposed nominee to furnish additional information as may be reasonably required (including pursuant to applicable rules of the Commission) to determine the qualifications of such proposed nominee to serve as a director. Shareholder recommendations will be considered only if received no less than 120 days nor more than 150 days before the anniversary date of the mailing of the proxy statement to shareholders in connection with the previous fiscal year's annual meeting of shareholders.

The Nominating and Corporate Governance Committee will consider any nominee recommended by a shareholder in accordance with the preceding paragraph under the same criteria as any other potential nominee. The Nominating and Corporate Governance Committee believes that a nominee recommended for a position on our Board of Directors must have an appropriate mix of director characteristics, experience, diverse perspectives and skills. Qualifications of a prospective nominee that may be considered by the Nominating and Corporate Governance Committee include:

- · personal integrity and high ethical character;
- · professional excellence;
- accountability and responsiveness;
- · absence of conflicts of interest;
- · fresh intellectual perspectives and ideas; and
- relevant expertise and experience (including related to financial and accounting matters) and the ability to offer advice and guidance to management based on that expertise and experience.

Diversity is one of the factors the Nominating and Corporate Governance Committee may consider and in this respect diversity may include race, gender, national origin or other characteristics.

#### Communications between Shareholders and the Board of Directors

Our shareholders may communicate with our Board of Directors or any of our individual directors by directing such communication to our Secretary at the address of our corporate headquarters, 3333 West Good Hope Road, Milwaukee, Wisconsin 53209. Each such communication should indicate that the sender is a shareholder of STRATTEC and that the sender is directing the communication to one or more of our individual directors or to our Board as a whole.

All communications will be compiled by our Secretary and submitted to our Board of Directors or the applicable individual directors on a monthly basis unless such communications are considered, in the reasonable judgment of our Secretary, to be improper for submission to the intended recipient(s). Examples of shareholder communications that would be considered improper for submission include, without limitation, customer complaints, solicitations, communications that do not relate directly or indirectly to STRATTEC or our business or communications that relate to improper or irrelevant topics. Our Secretary may also attempt to handle a communication directly where appropriate, such as where the communication is a request for information about STRATTEC or where it is a stock-related matter.

#### Attendance of Directors at Annual Meetings of Shareholders

We expect that all of our directors, whether up for re-election at the Annual Meeting or not, will attend the Annual Meeting. All of the persons then serving as one of our directors attended the Annual Meeting of Shareholders held on October 10, 2017.

#### **Code of Business Ethics**

We have adopted a Code of Business Ethics that applies to all of our employees, including our principal executive officer, principal financial officer and principal accounting officer, and to our non-employee or outside directors. A copy of our Code of Business Ethics is available on our corporate web site which is located at www.strattec.com. We also intend to disclose any amendments to, or waivers from, our Code of Business Ethics on our corporate web site.

Further, we have established "whistle-blower procedures" which provide a process for the confidential and anonymous submission, receipt, retention and treatment of complaints regarding accounting, internal accounting controls or auditing matters. These procedures provide protections to employees who report possible misconduct impacting STRATTEC.

#### **Hedging and Margin Account Policies**

Our stock trading policies prohibit our directors and employees, including our executive officers, from: (a) purchasing any financial instrument that is designed to hedge or offset any decrease in the market value of the Common Stock, including zero-cost collars and forward sale contracts; (b) engaging in short sales related to the Common Stock; and (c) maintaining margin accounts holding STRATTEC securities. All transactions in STRATTEC securities by directors and executive officers must be pre-cleared with our Chief Financial Officer (or another executive officer in the event of transactions by our Chief Financial Officer) under our stock trading policies.

#### **AUDIT COMMITTEE MATTERS**

#### **Report of the Audit Committee**

The Audit Committee is comprised of three members of our Board of Directors. Based upon the review described above under "Corporate Governance Matters—Director Independence," our Board of Directors has determined that each member of the Audit Committee is independent as defined in the applicable listing standards of the NASDAQ Stock Market and the rules of the Commission. The duties and responsibilities of our Audit Committee are set forth in the Audit Committee Charter, which may be found on our website at www.strattec.com.

In accordance with its written charter adopted by the Board of Directors, our Audit Committee has oversight responsibility for the quality and integrity of the financial reporting practices of STRATTEC. While the Audit Committee has oversight responsibility, the primary responsibility for our financial reporting, disclosure controls and procedures and internal control over financial reporting and related internal controls and procedures rests with our management, and our independent auditors are responsible for auditing our financial statements. In discharging its oversight responsibility as to the audit process, the Audit Committee has:

- reviewed and discussed our audited financial statements for the fiscal year ended July 1, 2018 with our management and with our independent auditors:
- discussed with our independent auditors the matters required to be discussed by SAS 61, "Communications with Audit Committees," as amended (AICPA Professional Standards, Vol. 1. AU Section 380), as adopted by the Public Company Accounting Oversight Board in Rule 3200T;
- received and discussed with our independent auditors the written disclosures and the letter from our independent auditors required by applicable
  requirements of the Public Company Accounting Oversight Board regarding the independent auditor's communications with the audit committee
  concerning independence; and
- · met with the independent auditors without management present and discussed the auditor's independence.

Based on such review and discussions with management and with the independent auditors, the Audit Committee recommended to our Board of Directors that the STRATTEC audited financial statements be included in our Annual Report on Form 10-K for the fiscal year ended July 1, 2018, for filing with the Commission.

**AUDIT COMMITTEE:** 

David R. Zimmer — Chairman Thomas W. Florsheim, Jr. Michael J. Koss

#### Fees of Independent Registered Public Accounting Firm

The following table summarizes the fees we were billed for audit and non-audit services rendered by our independent auditors, Deloitte & Touche LLP, during fiscal 2018 and 2017:

Service Type	Fiscal Year Ending July 1, 2018		cal Year Ending July 2, 2017
Audit Fees (1)	\$	399,000	\$ 346,600
Audit-Related Fees		_	_
Tax Fees (2)	\$	245,500	\$ 178,300
All Other Fees		_	
Total Fees Billed	\$	644,500	\$ 524,900

- (1) Includes fees for professional services rendered in connection with the audit of our financial statements for the fiscal years ended July 1, 2018 and July 2, 2017; the reviews of the financial statements included in each of our quarterly reports on Form 10-Q during those fiscal years; and statutory and regulatory agency audits during those fiscal years.
- (2) Includes U.S. and international tax advice and compliance services paid to Deloitte & Touche LLP with respect to such fiscal years.

The Audit Committee of our Board of Directors considered that the provision of the services and the payment of the fees described above are compatible with maintaining the independence of Deloitte & Touche LLP.

The Audit Committee is responsible for reviewing and pre-approving any non-audit services to be performed by our independent auditors. The Audit Committee or Chairman of the Audit Committee reviews and, if appropriate, approves non-audit service engagements, taking into account the proposed scope of the non-audit services, the proposed fees for the non-audit services, whether the non-audit services are permissible under applicable law or regulation and the likely impact of the non-audit services on the independence of the independent auditors. The Audit Committee has delegated certain of its pre-approval authority to the Chairman of the Audit Committee to act between meetings of the Audit Committee. Any pre-approval given by the Chairman of the Audit Committee pursuant to this delegation is presented to the full Audit Committee at its next regularly scheduled meeting.

Each new engagement of our independent auditors to perform non-audit services has been approved in advance by our Audit Committee or the Chairman of our Audit Committee pursuant to the foregoing procedures.

#### Fiscal 2019 Independent Registered Public Accounting Firm

Our Audit Committee will select our independent registered public accounting firm for the 2019 fiscal year based upon factors determined to be relevant by our Audit Committee. It is

expected that a representative of Deloitte & Touche LLP, our independent auditors for fiscal 2018, will be present at the Annual Meeting and will have the opportunity to make a statement if such representative desires to do so and will be available to respond to appropriate questions.

# **Audit Committee Financial Expert**

Our Board of Directors has determined that at least one of the members of our Audit Committee qualifies as an "audit committee financial expert" as defined by the rules of the Commission. David Zimmer, the Chairman of the Audit Committee, qualifies as an "audit committee financial expert" based on his work experience and education.

# **EXECUTIVE OFFICERS**

The following table provides information as of the date of this Proxy Statement about each of our current executive officers who are not nominees for election to, or continuing members of, our Board of Directors at the Annual Meeting. The information presented includes information each executive officer has given us about his or her age and his or her principal occupation and business experience for the past five years:

<u>Name</u> Patrick J. Hansen	<u>Age</u> 59	<u>Current Position</u> Senior Vice President since October 2005; Chief Financial Officer, Treasurer and	Other Positions Vice President of STRATTEC from February 1999 to October 2005; Corporate Controller
		Secretary since February 1999.	of STRATTEC from February 1995 to February 1999.
Rolando J. Guillot	50	Senior Vice President — Operations since December 2016.	Vice President—Mexican Operations from September 2004 to December 2016. General Manager—Mexican Operations of STRATTEC from September 2003 to September 2004. Plant Manager of STRATTEC de Mexico S.A. de C.V. from January 2002 to September 2003. Mr. Guillot served in various management positions for STRATTEC de Mexico S.A. de C.V. from September 1996 to January 2002.
Richard P. Messina	52	Vice President — Global Sales and Access Control Products since August, 2013.	Vice President—Access Control Products of STRATTEC from December 1, 2008 until August, 2013. Chief Engineer-Power Closures Engineering for North America and Asia for

Name	<u>Age</u>	<u>Current Position</u>	Other Positions  Delphi Corporation from 2006 until  November 2008; Engineering group manager for Delphi Corporation from 2001 until 2006.
Brian J. Reetz	60	Vice President — Security Products since October 1, 2008.	Vice President Engineering, Product Development & Management of STRATTEC from January 2007 until October 2008; Executive Engineer of STRATTEC from August 2004 through December 2006.
Al-Waleed H. Hamdan	50	Vice President — Product Management since March 6, 2017.	Vice President Global Marketing & Product Management for Apex Tool Group (an American supplier of hand tools and power tools) from August 2013 until July 2016; Global Marketing and Product Group Leader for Actuant Corporation (a diversified industrial company) from December 2010 until August 2013.

#### SECURITY OWNERSHIP

The following table sets forth information regarding the beneficial ownership of shares of our Common Stock as of August 22, 2018 by (1) each director and named executive officer (as defined below), (2) all directors and executive officers as a group, and (3) each person or other entity known by us to beneficially own more than 5% of our outstanding Common Stock.

We have determined beneficial ownership in accordance with the rules of the Commission. Shares of our Common Stock subject to options that are either currently exercisable or exercisable within 60 days of August 22, 2018 are treated as outstanding and beneficially owned by the option holder for the purpose of computing the percentage ownership of the option holder. However, these shares are not treated as outstanding for the purpose of computing the percentage ownership of any other person. The table lists applicable percentage ownership based on 3,737,965 shares of Common Stock outstanding as of August 22, 2018.

			Nature of Beneficial Ownership				
Name and Address of Beneficial Owner (1)	Total Number Of Shares Beneficially Owned (2)	Percent of Class	Sole Voting and Investment Power	Sole Voting or Investment Power	Shared Voting and Investment Power	Shared Voting or Investment Power	Sole Voting Power Only (3)
Principal Shareholders:							
FMR LLC (4)	412,264	11.0%	90,634	412,264	_	_	_
Ariel Investments, LLC (5)	371,796	9.9%	371,796	_	_	_	_
Dimensional Fund Advisors LP (6)	311,941	8.3%	297,438	311,941	_	_	_
T. Rowe Price Associates, Inc. (7)	246,082	6.6%	246,082	_	_	_	_
GAMCO Asset Management, Inc. (8)	213,643	5.7%	182,643	213,643	_		_
Wellington Trust Company (9)	186,012	5.0%	_	_	186,012	_	_
<b>Directors, Nominees and Executive Officers:</b>							
Thomas W. Florsheim, Jr.	4,950	*	2,967	_	_	_	1,983
Michael J. Koss	7,450	*	5,467	_	_	_	1,983
David R. Zimmer	6,150	*	4,167	_	_	_	1,983
Harold M. Stratton II (10)	84,655	2.3%	22,571	_	35,301	_	1,983
Frank J. Krejci	79,063	2.1%	19,110	_	_	_	7,800
Patrick J. Hansen	21,861	*	6,000	_	_	_	4,750
Rolando J. Guillot	32,714	*	9,700	_	_	_	4,240
Richard P. Messina	14,802	*	2,600	_	_	_	3,740
Al-Waleed H. Hamdan	2,550	*	350	_	_	_	2,200
All directors, nominees and executive officers as a group (10 persons)	274,077	7.1%	82,156	_	35,415(11)	_	33,932

<sup>\*</sup> Less than 1%.

- (1) Unless otherwise indicated in the other footnotes, the address for each person listed is 3333 West Good Hope Road, Milwaukee, Wisconsin 53209.
- (2) Includes the rights of the following persons to acquire shares of our Common Stock pursuant to the exercise of currently vested stock options or pursuant to stock options exercisable within 60 days of August 22, 2018: Mr. Stratton 24,800 shares; Mr. Krejci –52,153 shares; Mr. Hansen 11,111 shares; Mr. Guillot 18,774 shares; Mr. Messina –8,462 shares; Mr. Hamdan 0 shares; and all directors and executive officers as a group 122,574 shares.
- (3) All shares listed are unvested shares of restricted stock issued and outstanding under our Stock Incentive Plan as of August 22, 2018.
- (4) FMR LLC or its predecessor FMR Corp. and on behalf of certain of its affiliates (collectively, "FMR"), 245 Summer Street, Boston, Massachusetts 02210, filed a Schedule 13G/A on February 13, 2018, reporting that it was the beneficial owner of 412,264 shares of Common Stock. The shares of Common Stock beneficially owned by FMR include 412,264 shares of Common Stock as to which FMR has sole investment power and 90,634 shares of Common Stock as to which FMR has sole voting power.
- (5) Ariel Investments, LLC ("Ariel"), 200 E. Randolph Street, Suite 2900, Chicago, Illinois 60601, filed a Schedule 13G/A on July 10, 2018 reporting that as of June 30, 2018 it was the beneficial owner of 371,796 shares of Common Stock, as a result of acting as an investment adviser to various client accounts, with sole voting and investment power over all such shares.
- (6) Dimensional Fund Advisors LP ("<u>Dimensional</u>"), Palisades West, Building One, 6300 Bee Cave Road, Austin, Texas 78746, filed a Schedule 13G/A dated February 9, 2018, reporting that as of December 31, 2017 it was the beneficial owner of 311,941 shares of Common Stock as a result of acting as an investment adviser to various investment companies, commingled group trusts and separate accounts. The shares of Common Stock beneficially owned by Dimensional include 297,438 shares of Common Stock as to which Dimensional has sole voting power and 311,941 shares of Common Stock as to which Dimensional has sole investment power.
- (7) T. Rowe Price Associates, Inc. and on behalf of T. Rowe Price Small-Cap Value Fund, Inc. (collectively, "<u>T. Rowe Price</u>"), 100 East Pratt Street, Baltimore, Maryland 21202, filed a Schedule 13G/A dated February 14, 2018, reporting that as of December 31, 2017 T. Rowe Price was the beneficial owner of 246,082 shares of Common Stock with sole voting and investment power over all such shares.
- (8) Mario J. Gabelli and on behalf of certain entities which he directly or indirectly controls or for which he acts as Chief Investment Officer, including the following, GAMCO Investors, GAMCO Asset Management, Inc., Gabelli Funds, LLC and Teton Advisors, Inc. (collectively "GAMCO"), One Corporate Center, Rye, New York 10580, filed a Schedule 13F-HR dated as of August 10, 2018 reporting that as of June 30, 2018, GAMCO beneficially owned 213,643 shares of Common Stock. The shares of Common Stock

- beneficially owned by GAMCO include 213,643 shares of Common Stock as to which GAMCO has sole investment power and 182,643 shares of Common Stock as to which GAMCO has sole voting power.
- (9) Wellington Trust Company, National Association Multiple Common Trust Funds Trust, Micro Cap Equity Portfolio (collectively, "Wellington"), 280 Congress Street, Boston, Massachusetts 02210, filed a Schedule 13G on May 3, 2018, reporting that as of April 23, 2018 it was the beneficial owners of 186,012 shares of Common Stock with shared voting and investment power over all such shares.
- (10) Includes 23,504 shares of Common Stock owned directly by Mr. Stratton, 32,800 shares of Common Stock owned jointly by Mr. Stratton and his spouse and 2,501 shares of Common Stock held in trusts as to which Mr. Stratton is co-trustee and/or beneficiary.
- (11) Includes 114 shares of Common Stock held in the STRATTEC Employee Savings and Investment Plan Trust by Brian Reetz.

# SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), requires our directors and executive officers, and persons who own more than 10% of a registered class of our equity securities, to file with the Commission initial reports of beneficial ownership on Form 3 and reports of changes in beneficial ownership of our equity securities on Form 4 or Form 5. The rules promulgated by the Commission under Section 16(a) of the Exchange Act require those persons to furnish us with copies of all reports filed with the Commission pursuant to Section 16(a). Based solely upon a review of such forms actually furnished to us, and written representations of certain of our directors and executive officers that no forms were required to be filed, all directors, executive officers and 10% shareholders have filed with the Commission on a timely basis all reports required to be filed under Section 16(a) of the Exchange Act during our fiscal 2018.

#### EXECUTIVE COMPENSATION

#### **Compensation Discussion and Analysis**

#### Overview

This Compensation Discussion and Analysis addresses our compensation philosophy, objectives, process and actions specific to fiscal 2018, and the first part of fiscal 2019 prior to the date of this Proxy Statement, for our Chief Executive Officer, Chief Financial Officer and our three other most highly compensated executive officers based on their total compensation in fiscal 2018. Throughout this proxy statement, we refer to these five executive officers as our "named executive officers." Responsibility for establishing, implementing and monitoring the total compensation of our executive officers rests with the Compensation Committee of our Board of Directors. Our named executive officers for fiscal 2018 were:

- · Frank J. Krejci, President and Chief Executive Officer
- Patrick J. Hansen, Senior Vice President, Chief Financial Officer, Treasurer and Secretary
- · Rolando J. Guillot, Senior Vice President Operations
- Richard P. Messina, Vice President Global Sales and Access Control Products
- Al-Waleed H. Hamdan, Vice President Product Management

The compensation of these individuals is presented in the tables and other quantitative information that follows this section.

#### **Our Compensation Philosophy**

We believe it is important to provide compensation that at a minimum reflects base levels which are competitive with executive officers in other industrial public companies of similar structure and size. We further believe that it is appropriate and desirable to have meaningful incentive plans for our executive officers to help attract and retain high performing individuals and drive positive economic performance and enhanced shareholder value. Further, these performance-based incentive plans should provide opportunities for our executive officers to significantly augment their base compensation on a short term and long term basis. This philosophy is the foundation for the following objectives.

#### **Our Compensation Objectives**

The objectives of our Compensation Committee in establishing compensation arrangements for our executive officers are to:

- · Attract and retain qualified executive managers with a straightforward and understandable compensation program;
- · Provide strong financial incentives, at reasonable cost, for positive financial performance and enhanced value of our shareholders' investment; and

• Utilize "at risk" cash bonus plans to recognize positive short-term performance and equity based plans to support the long-term needs and goals of STRATTEC and our shareholders.

The compensation program that has been developed and implemented by our Compensation Committee to achieve these objectives has the following features:

- Nearly all of the compensation paid to our executive officers on a yearly basis is based on only three components: (1) base salary; (2) potential
  annual cash bonuses based on performance, which employs an "economic value added" philosophy; and (3) equity compensation in the form of
  stock option grants (leveraged or otherwise) and/or grants of shares of restricted stock. We currently provide our executive officers with a very
  modest level of "perquisites" or other benefits that are not available to all of our employees. "All Other Compensation" reported in the Summary
  Compensation Table in this Proxy Statement constituted less than 4.2% of "Total Compensation" for our named executive officers during fiscal
  2018.
- Each executive officer receives a base salary based on available comparable compensation data which we believe to be competitive and fair. See "Peer Group Benchmarking" below.
- Total compensation is higher for individuals with greater responsibility and a greater ability to influence company-wide performance. In addition, the compensation program is designed so that a significant portion of total potential compensation for our executive officers is at risk, in that it is contingent on actual company and personal performance.
- Our "Economic Value Added Bonus Plan for Executive Officers and Senior Managers" provides for annual bonus payouts based on (1) the achievement of specific company-wide objective financial criteria, including minimum financial performance targets that must be met as a condition to payouts under the Plan, and (2) achievement of individual performance objectives.
- Our Stock Incentive Plan provides for, in the discretion of our Compensation Committee, leveraged stock option grants based on a formula related to
  the above described Economic Value Added Bonus Plan for Executive Officers and Senior Managers. Further, grants of other nonqualified stock
  options and/or shares of restricted stock, subject to vesting criteria, are made from time to time at the discretion of our Compensation Committee.
  This Stock Incentive Plan specifically prohibits discounted stock options.
- Our Compensation Committee has the authority to grant discretionary cash bonuses if deemed appropriate based on various factors, including individual and/or company performance.
- Our retirement benefits include a defined benefit plan available to all salaried associates hired prior to December 31, 2009 and a Supplemental Executive Retirement Plan available only to our executive officers.
- Severance benefits, and specific benefits triggered by a change of control, are provided to executive officers.

The above noted compensation program features are described in detail in the following sections of this Compensation Discussion and Analysis, entitled "Our Compensation Process," "Peer Group Benchmarking," "Components of Executive Compensation" and "Change of Control and Severance Benefits."

At our 2017 Annual Meeting of Shareholders, pursuant to a non-binding, advisory vote, our shareholders approved the compensation of our named executive officers as disclosed in the proxy statement for that meeting by a vote of 3,003,028 shares in favor to 88,374 against. Our Compensation Committee has considered the results of this advisory shareholder vote and believes that it shows support by our shareholders for our compensation philosophy and the executive compensation programs that implement our compensation philosophy. We did not significantly changed our executive compensation programs for fiscal 2018 following this shareholder advisory vote. Our Board of Directors has determined that shareholder advisory votes on executive compensation will occur every year. Accordingly, the next shareholder advisory vote on executive compensation will be held, as described herein, in connection with this year's Annual Meeting of Shareholders.

The rules of the Commission also require that we submit to a vote of our shareholders once every six years a non-binding advisory proposal on the frequency of future shareholder advisory votes on executive compensation (called "Say on Pay" votes). Shareholders may vote on an advisory basis as to whether future "Say on Pay" votes should occur every 1 year, 2 years or 3 years. In connection with the 2017 Annual Meeting of our shareholders, we included a shareholder advisory proposal on determining the frequency of future advisory votes on executive compensation. At that Annual Meeting, our shareholders approved having "Say on Pay" votes every year.

As described above under the Section "Corporate Governance Matters — The Board's Role in Risk Oversight," the Compensation Committee has primary oversight responsibility to ensure that the Company's compensation programs and practices do not encourage unreasonable or excessive risk-taking and that any risks are subject to appropriate controls.

#### **Our Compensation Process**

Compensation for our executive officers and other key employees is evaluated and determined by the Compensation Committee of our Board of Directors. Our Compensation Committee consists of three independent directors under the applicable listing standards of the NASDAQ Stock Market. Michael J. Koss is the Chairman of our Compensation Committee and the other members of the Compensation Committee are David R. Zimmer and Thomas W. Florsheim, Jr. Additional information regarding our Compensation Committee is disclosed under "Directors' Meetings and Committees – Compensation Committee" beginning on page 6 of this Proxy Statement.

Many key compensation decisions are made during the first quarter of the fiscal year as the Compensation Committee meets to review performance for the prior year under our Economic Value Added Bonus Plan for Executive Officers and Senior Managers, determine awards under our Stock Incentive Plan and set compensation targets and objectives for the coming year.

However, our Compensation Committee also views compensation as an ongoing process and may convene special meetings in addition to its regularly scheduled meetings throughout the year for purposes of evaluation, planning and appropriate action. The Compensation Committee held three meetings during fiscal 2018 as well as a meeting held on August 21, 2018 to review performance for fiscal 2018. At each meeting, the Compensation Committee held an executive session (without management present). The Compensation Committee receives and reviews materials in advance of each meeting, including materials that management believes will be helpful to the Committee as well as materials specifically requested by members of the Committee.

Our management assists the Compensation Committee in its oversight and determination of compensation. Management's role includes assisting the Compensation Committee with evaluating employee performance, assisting with establishing individual and company-wide performance targets and objectives, recommending salary levels and option and other equity incentive grants, providing financial data on company performance, providing calculations and reports on achievement of performance objectives and furnishing other information requested by the Committee. Our Chief Executive Officer works with the Compensation Committee in making recommendations regarding our overall compensation policies and plans, as well as recommending specific compensation levels for our other executive officers and key employees. Members of management who were present during portions of Compensation Committee meetings held in fiscal 2018 and 2019 to date, included the Chief Executive Officer and the Chief Financial Officer. Additionally our Chairman, Harold M. Stratton II, participated in portions of Compensation Committee meetings held in fiscal 2018 and 2019 to date. Our Compensation Committee makes all decisions regarding the compensation of the Chief Executive Officer without the Chief Executive Officer or any other member of management present.

The Compensation Committee's charter authorizes the Committee to engage any compensation consultants and other advisers as the Committee may deem appropriate, and requires that we provide the Committee with adequate funding to engage any advisers the Committee deems appropriate to engage. During April and May 2017, upon the recommendation of our management, our Compensation Committee directly engaged Newport Group (formerly Verisight, Inc.) to assist it in reviewing our compensation practices and levels. Newport Group did not provide any other services to STRATTEC or its affiliates during fiscal 2018 or 2017 and our Compensation Committee determined that the engagement of Newport Group to assist STRATTEC with reviewing its compensation practices and levels did not create any conflicts of interest. See "Peer Group Benchmarking" below.

During fiscal 2017, Newport Group prepared, and in the past it or its predecessor has prepared, for our Compensation Committee a comparative compensation report of a broad group of organizations within the durable goods manufacturing industry. This report is based upon industry-wide studies, and not necessarily companies in the automotive parts industry. Our Compensation Committee has historically believed this industry-wide report represents a better cross section from which to draw executive talent and compare compensation levels. Prior to April/May 2017, Newport Group (or its predecessor) was last engaged to conduct a similar compensation analysis and prepare a similar compensation report for STRATTEC based upon a

similar analysis in May 2015. Our Compensation Committee reviewed the results of Newport Group's report and analysis during meetings held at the end of fiscal 2017 and the beginning of fiscal 2018 for purposes of establishing and setting compensation levels and targets for fiscal 2018. We expect to engage Newport Group or a similar third party consultant to conduct a similar compensation analysis and report again at the end of fiscal 2019 (<u>i.e.</u>, we expect to conduct a similar compensation analysis every second fiscal year).

As noted herein, for fiscal 2018, our Compensation Committee initially set fiscal 2018 base salaries for our named executive officers based upon its analysis of the 2017 Newport Group report and then made adjustments as described below under "Components of Executive Compensation – Base Salary." In setting base salary compensation levels and targets for fiscal 2019, our Compensation Committee again relied on the May 2017 Newport Group report but then applied an inflation factor of 3.0% to the revised base salary range from that report for executives with similar positions and then the Compensation Committee further adjusted such amount up or down based upon a discretionary analysis of each officer's individual performance and achievement from fiscal 2018. See "Peer Group Benchmarking" below for additional information on the 2017 Newport Group report.

#### **Peer Group Benchmarking**

As noted above, we have on a periodic basis engaged Newport Group (or its predecessor) to prepare a comparative compensation report for our Compensation Committee to assist us in setting our compensation levels and targets for our executive officers. In April/May 2017, our Compensation Committee again engaged Newport Group to prepare a comparative compensation report for our Compensation Committee to assist us in setting our compensation levels and targets for our executive officers. As part of this 2017 engagement, Newport Group prepared a comparative compensation report of a broad group of organizations or peer group companies within the durable goods manufacturing industry. Where possible, Newport Group in its 2017 report used regression analysis to adjust peer group data to STRATTEC's revenue size. Additionally, due to dissimilarity in titles in the published industry compensation surveys and in the peer group data with STRATTEC's named executive officer positions, they also generally compared the publicly available compensation data for the Chief Executive Officer and Chief Financial Officer with the compensation information for STRATTEC's Chief Executive Officer and Chief Financial Officers, Newport Group compared the publicly available compensation data for the three other most highly compensated named executive officers in the publicly available data with those of the three most

highly compensated STRATTEC named executive officers as of such date. The peer group included in the Newport Group 2017 report consisted of the following sixteen companies:

AAON Inc.
Commercial Vehicle Group
Flexsteel Industries Inc.
Hurco Companies Inc.
Kadant Inc.
Miller Industries Inc.
Supreme Industries, Inc.

Weyco Group Inc.

Badger Meter, Inc.
Douglas Dynamics, Inc.
Gorman Rupp Co.
Johnson Outdoors Inc.
Lydall Inc.
Stoneridge Inc.
Twin Disc, Incorporated
Winnebago Industries, Inc.

Our Compensation Committee used the results of this Newport Group 2017 report and the analysis described above in initially determining the base salaries of our executive officers for fiscal 2018. Despite the results of our Compensation Committee's analysis of this report, given our financial performance during fiscal 2017, our executive officers (other than our President and Chief Executive Officer) voluntarily determined to freeze their base salaries at their fiscal 2017 levels for fiscal 2018 and, Frank J. Krejci, our President and Chief Executive Officer, voluntarily elected to reduce his base salary from its fiscal 2017 level by 5%, effective as of September 1, 2017. Following the completion of our fiscal 2018 and after attaining certain company-wide financial performance targets for fiscal 2018, our Compensation Committee in August of 2018 subsequently restored the deferred amount of each executive officer's base salary raise with respect to fiscal 2018 and, additionally, with respect to our President and Chief Executive, our Compensation Committee also reversed the 5% base salary reduction described above. See the section described below under "Components of Executive Compensation — Base Salary" for additional information.

In setting the base salaries of our executive officers for fiscal 2019, the Compensation Committee set them by applying an inflation factor of 3.0% to the base salary range set for fiscal 2018 (after restoring the deferred or reduced salary amounts described in the paragraph above) that was derived from the 2017 Newport Group report to account for the passing of an additional fiscal year since the report was generated for executives with similar positions and then further adjusting such amount up or down based upon a discretionary analysis of each officer's individual performance and achievement over the prior fiscal year. See "Components of Executive Compensation" below for additional information.

#### Components of Executive Compensation

For executive officers, the primary components of total compensation have historically been:

- · base salary;
- · annual incentive compensation bonuses; and
- long-term incentive compensation in the form of awards of stock options (leveraged stock options or otherwise) and/or shares of restricted stock subject to time-based vesting criteria.

We evaluate targeted total compensation levels for our executive officers as well as how each component fits within the targeted total compensation levels. This evaluation is guided by our compensation objectives described above. A large portion of potential compensation for our executive officers is performance-based. For performance-based compensation, we combine annual cash incentive bonuses that are tied to both short-term, company-wide measures of operating performance and individual performance goals with long-term equity compensation in the form of awards of stock options (leveraged stock options or otherwise) that are subject to time-based vesting criteria and/or shares of restricted stock that vest over a three or five year period from the date of grant. The long-term equity compensation awards promote our executive retention objectives and provide an incentive for long-term appreciation in our stock price, whereas the annual cash incentive bonuses promote short-term financial growth and achievement of individual performance goals.

Base Salary. In determining base salaries, our Compensation Committee considers the executive officer's qualifications and experience, the executive officer's responsibilities, the executive officer's past performance, the executive officer's goals and objectives and salary levels for comparable positions as provided in the Newport Group report described above. Our Compensation Committee typically establishes base salaries for the new fiscal year for our executive officers at its regular meeting in August of each year where it reviews the prior fiscal years' results and sets performance targets for the ensuing fiscal year, which new base salaries are effective as of September 1.

The base salaries for the named executive officers were originally set by their respective employment agreements and were initially determined by evaluating the responsibilities of the position, the experience of the individual and the salaries for comparable positions in the competitive marketplace based upon the report prepared for our Compensation Committee by Newport Group in 2017. From this Newport Group 2017 report, our Compensation Committee initially established the base salaries for fiscal 2018, but each of the named executive officers agreed to either freeze or reduce his base salary at or from fiscal 2017 levels as a result of our financial performance over fiscal 2017. For fiscal 2019, our Compensation Committee again relied on the May 2017 Newport Group report but then applied an inflation factor of 3.0% to the base salary range set for fiscal 2018 (after restoring the deferred or reduced salary amounts described above) from that report for executives with similar positions and then the Compensation Committee further adjusted such amount up or down based upon a discretionary analysis of each officer's individual performance and achievement from fiscal 2018.

Each executive officer's employment agreement contains an evergreen renewal feature that automatically extends the agreement for an additional year each June 30, unless advance notice is provided. The base salary, as provided in the employment agreement, may not be decreased from the prior year's level without the consent of the executive officer, but can be increased in the discretion of the Compensation Committee. In general (but except with respect to fiscal 2018 as noted herein), we have historically set the base salaries at or slightly below the median level derived from the Newport Group report for similar positions or levels, as adjusted for inflation since the date of the last report and taking into account a discretionary analysis of each officer's

individual performance and achievement over the prior fiscal year. In determining salary adjustments for executive officers, our Compensation Committee considers various factors, including the individual's performance and contribution, our performance and the pay level for similar positions, with respect to our Chief Executive Officer and Chief Financial Officer, and the top other three most highly compensated executive officers, with respect to our other three most highly compensated named executive officers, as reflected in the Newport Group report. Our Compensation Committee, where appropriate, also considers non-financial or individual performance measures such as improvements in product quality, manufacturing efficiency gains and the enhancement of relations with our customers, employees and joint venture partners. Our Compensation Committee exercises discretion in increasing the base salaries of our executive officers from the prior fiscal year within the guidelines discussed above.

As noted above, we do not provide any standard annual raises in the base salaries of our executive officers. Instead, our Compensation Committee periodically reviews the base salaries of our executive officers based on the individual and company-wide performance criteria described above and, with respect to fiscal 2018, by reference to the data analysis provided by the Newport Group 2017 report for executives with similar positions. Despite the results of our Compensation Committee's analysis of this report, given our financial performance during fiscal 2017, our executive officers (other than our President and Chief Executive Officer) voluntarily determined to freeze their base salaries at their fiscal 2017 levels for fiscal 2018 and, Frank J. Krejci, our President and Chief Executive Officer, voluntarily elected to reduce his base salary from its fiscal 2017 level by 5%, all effective as of September 1, 2017. With respect to Al-Waleed H. Hamdan, who was appointed an executive officer of STRATTEC effective March 2017, his base salary was set by our Compensation Committee taking into account the general criteria described above. Consistent with the foregoing methodology, for fiscal 2018, our named executive officers were originally paid the following base salaries as a result of the fiscal 2017 base salary freeze or reduction described above:

Name	Title	Base Salary
Frank J. Krejci	President and Chief Executive Officer	\$425,100
Patrick J. Hansen	Senior Vice President, Chief Financial Officer, Treasurer and	
	Secretary	\$287,200
Rolando J. Guillot	Senior Vice President — Operations	\$260,000
Richard P. Messina	Vice President — Global Sales and Access Control Products	\$229,000
Al-Waleed H. Hamdan	Vice President — Product Management	\$230,000

Subsequent to the end of our 2018 fiscal year, following the completion of our fiscal 2018 operating results and after attaining certain company-wide financial performance targets for fiscal 2018, our Compensation Committee in August of 2018 subsequently restored the deferred amount of each executive officer's base salary raise with respect to fiscal 2018 and, additionally, with respect to our President and Chief Executive Officer, our Compensation Committee also reversed the 5% base salary reduction described above. As a condition to restoring the deferred and/or

reduced portion of each executive officer's base salary raise from fiscal 2017 to fiscal 2018, our Compensation Committee required that STRATTEC achieve a minimum diluted earnings per share of \$3.00 with respect to fiscal 2018. Based upon fiscal 2018 financial results, that minimum level was achieved and, accordingly, our Compensation Committee paid out the deferred and/or reduced portion of such base salary increase in August of 2018. The amount of this payout, along with the adjusted fiscal 2018 base salaries of our executive officers is shown below:

Executive Officer	 Fiscal 2018 se Salary	d Portion of alary Paid	2018 Base Salary		
Frank J. Krejci	\$ 425,100	\$ 41,200	\$ 466,300		
Patrick J. Hansen	\$ 287,200	\$ 11,900	\$ 299,100		
Rolando J. Guillot	\$ 260,000	\$ 10,400	\$ 270,400		
Richard P. Messina	\$ 229,000	\$ 9,800	\$ 238,800		
Al-Waleed H. Hamdan	\$ 230,000	\$ 3,600	\$ 233,600		

As noted above, our Compensation Committee engaged Newport Group to conduct the compensation analysis described above under "Peer Group Benchmarking" during April/May 2017. Based upon its analysis of this report, and after taking into account the reversal of the freezing and/or reduction in the base salaries for fiscal 2018 as compared to fiscal 2017, our Compensation Committee has set the base salaries for our executive officers for fiscal 2019, effective as of September 1, 2018, as reflected in the table below by applying a 3.0% upward inflation adjustment from the adjusted base salary levels during fiscal 2018 and then further applying an additional adjustment, up or down, based upon our Compensation Committee's discretionary analysis of each individual officer's performance and achievement over the preceding fiscal year.

	Adj	usted Fiscal	Fiscal 2019	Percentage
Executive Officer	<u>2018</u>	Base Salary	Base Salary	Change
Frank J. Krejci	\$	466,300	\$ 486,200	4.3%
Patrick J. Hansen	\$	299,100	\$ 311,700	4.2%
Rolando J. Guillot	\$	270,400	\$ 279,200	3.3%
Richard P. Messina	\$	238,800	\$ 250,000	4.7%
Al-Waleed H. Hamdan	\$	233,600	\$ 243,600	4.3%

Annual Incentive Bonuses. Executive officers and other full-time employees are eligible to receive annual incentive cash bonuses under our Economic Value Added Bonus Plan for Executive Officers and Senior Managers (EVA Bonus Plan). While we principally rely on this EVA Bonus Plan for annual cash incentive bonuses, in some years the Compensation Committee may decide to grant discretionary cash bonuses outside of the EVA Bonus Plan based on special circumstances such as extraordinary service to our joint venture partners or the acquisition or disposition of a business. See "Discretionary Bonuses" below.

Participants under our EVA Bonus Plan for Executive Officers and Senior Managers include our executive officers and other senior managers determined by our Compensation Committee based upon recommendations from our Chief Executive Officer. The historical purpose of using Economic Value Added (a non-GAAP measure) as a framework for paying out bonuses to executive officers and senior managers was to drive for continuous improvement year over year, enhance shareholder value and provide a framework for determining incentive compensation for our executive officers that financially rewards them for increases in our shareholder value. Historically, we believed that an improvement in the Economic Value Added measure was the financial performance measure most closely correlated with increases in our shareholder value. At Compensation Committee meetings held in May and August, 2018, the Committee decided to discontinue use of Economic Value Added and the Bonus Bank as key components or features of our annual cash incentive bonus program. Accordingly, as noted below, the Bonus Bank amounts were fully paid out with respect to fiscal 2018. Moreover, the Compensation Committee approved an alternative financial performance metric for determining and paying out annual cash incentive bonuses for fiscal 2019 that it believes will better align company performance with shareholder return on investment. The Compensation Committee, on August 21, 2018, determined to use pre-tax income before bonus expense and after deducting out the Non-Controlling Interest as the new financial performance metric for paying out incentive cash bonuses for fiscal year 2019. Participants will receive a percentage of their bonus target based on actual performance for fiscal 2019 when compared to a minimum hurdle rate and target level for this new financial performance metric.

In general, Economic Value Added (EVA) is our net operating profit after cash basis taxes, less a capital charge. The capital charge is intended to represent the return expected by the providers of our capital. The capital charge is determined by our weighted average debt and equity capital structure as defined by Stern, Stewart & Co., a management consultant firm that originated the concept of Economic Value Added. The amount of bonus which a participant is entitled to earn is derived from a Company Performance Factor and from an Individual Performance Factor. We determine the Company Performance Factor by reference to our financial performance relative to a targeted cash-based return on capital established by our Compensation Committee, which is intended to approximate our weighted cost of capital. We determine the Individual Performance Factor by reference to the level of attainment of certain quantifiable and non-quantifiable company or individual goals set for the participant by our Compensation Committee which contribute to increasing our value to our shareholders.

At the beginning of each fiscal year, we calculate STRATTEC's cost of capital and expected Company EVA Performance Target. For fiscal 2018, the cost of capital was determined to be 10% and the Company EVA Performance Target was set at \$1.1 million. Actual Company EVA Performance in fiscal 2018 was a negative \$3.3 million. See below (in millions of dollars):

Net Operating Profit After Cash-Basis Taxes:		\$ 12.3
Average Monthly Net Capital Employed:	\$155.8	
Cost of Capital:	10%	
Capital Charge:		\$ 15.6 (\$ 3.3)
Economic Value Added:		(\$ 3.3)

Average Net Capital Employed in the business is calculated by averaging the net amount of operating assets (<u>i.e.</u>, operating assets less operating liabilities) used in our business during a twelve month period. Our EVA Bonus Plan includes cash and cash equivalents as part of our net capital employed in the business. Because cash and cash equivalents are a significant component of the capital employed in the business it can significantly increase our capital charge.

EVA performance can be negative when the calculated capital charge (Cost of Capital X Net Monthly Average Capital Employed in the Business) exceeds our Net Operating Profit After Cash-Basis Taxes. For purposes of our EVA Bonus Plan, the EVA, whether positive or negative, is compared to the Company EVA Performance Target for that particular year to determine whether any bonuses are earned under the plan.

As noted above, we determine our Cost of Capital at the beginning of each fiscal year. Our Compensation Committee reviews and sets the Cost of Capital based upon the methodology described below, but under the EVA Bonus Plan it retains the discretion to set the Cost of Capital at a level different than determined under the following methodology. The EVA Bonus Plan provides that our Cost of Capital shall be determined based upon averaging our cost of equity and our cost of debt assuming a weighted average value for the equity of 80% and 20% for the debt. The cost of the equity is calculated by multiplying a market risk premium rate, using a methodology established by Stern, Stewart, by a transportation industry risk index (which is established by an independent third party for the transportation industry) and then adding that product to the average effective interest rate during the month of April each year that would be earned by investing in ten year U.S. Treasury Notes. The cost of our debt is calculated based upon our expected weighted average interest cost on our available borrowing base with our lender on an after tax basis. As a result, our Cost of Capital is predominantly affected by changes in interest rates and an evaluation of the risks and economic climate in the transportation industry that influence the determination of the market premium and the industry index rate.

Individual Target Incentive Awards under the EVA Bonus Plan for fiscal 2018 ranged from 75% of base compensation for our Chief Executive Officer to 25% — 45% of base compensation for other officers. The formula for calculating bonuses under the EVA Bonus Plan is: Base Salary x Target Incentive Award x (50% of the Company Performance Factor + 50% of the Individual

Performance Factor). A portion of this bonus amount, however, is subject to an at risk "Bonus Bank" described below. Effective as of August 20, 2012, we modified our EVA Bonus Plan to address the separation of the roles of Chairman and Chief Executive Officer. Starting with fiscal 2013, our Chief Executive Officer, whether he or she is also our Chairman or our President, will receive a target award under the EVA Bonus Plan equal to 75% of base compensation. Accordingly, for fiscal 2018, Frank J. Krejci's target award was equal to 75% because he served as our Chief Executive Officer and President for all of fiscal 2018.

The EVA Bonus Plan for Executive Officers and Senior Managers provides the powerful incentive of an uncapped bonus opportunity, but also uses a "Bonus Bank" to ensure that significant Economic Value Added improvements are sustained before significant bonus awards are paid out. Pursuant to the terms of the EVA Bonus Plan, the Bonus Bank feature applies to those participants determined by the Compensation Committee to be "Executive Officers," which includes all of our named executive officers. Each year, any accrued bonus in excess of 125% of the target bonus award is added to the outstanding Bonus Bank balance for the named executive officer. The bonus actually paid to a participant for a year is equal to the accrued bonus for the year, up to a maximum of 125% of the target bonus, plus 33% of the Bonus Bank balance at the end of that year.

Because we use the Bonus Bank feature, we must experience significant Economic Value Added improvements for several years to ensure full payout of the accrued bonus to the executive officer. A Bonus Bank account is considered "at risk" in the sense that in any year the accrued bonus is negative, the negative bonus amount is subtracted from the outstanding Bonus Bank balance. A participant's Bonus Bank balance may not be negative. On termination of employment due to death, disability or retirement or by us without cause, any balance in the Bonus Bank will be paid to the terminating executive officer or his or her designated beneficiary or estate. Executive officers who voluntarily leave to accept employment elsewhere or who are terminated for cause will forfeit any Bonus Bank balance.

Based upon our actual fiscal 2018 performance and the fiscal 2018 targeted goals, bonuses were awarded to our executive officers under our EVA Bonus Plan in the amounts noted in the table below. As noted above, our Compensation Committee has evaluated certain modifications to our annual cash incentive bonus plan. Accordingly, with respect to fiscal 2019 we discontinued use of the Bonus Bank and paid out 100% of the historical bonus bank balance remaining in the plan during August 2018. See the table below for additional information regarding bonus amounts and payouts with respect to fiscal 2018.

Name_	Fiscal 2018 Total EVA Bonus	Fiscal 2018 Up to 125% of Target Bonus Amount		Addi	Fiscal 2018 Addition to Bonus Bank		% Payout From nus Bank	Fiscal 2018 Ending Bonus Bank Balance		Te	Fiscal 2018 Total Paid Bonus Amount	
Frank J. Krejci	\$ 96,487	\$	402,031	\$		\$	75,433	\$	0	\$	171,920	
Patrick J. Hansen	\$ 43,489	\$	161,550	\$	_	\$	29,618	\$	0	\$	73,107	
Rolando J. Guillot	\$ 38,961	\$	146,250	\$	_	\$	21,798	\$	0	\$	60,759	
Richard P. Messina	\$ 23,587	\$	71,563	\$	_	\$	18,991	\$	0	\$	42,578	
Al-Waleed H. Hamdan	\$ 34,615	\$	100,625	\$	_	\$	_	\$	0	\$	34,615	

At Compensation Committee meetings held in May and August, 2018, and as noted above, the Committee decided to discontinue use of Economic Value Added and the Bonus Bank as key components or features of our annual cash incentive bonus program. Accordingly, as noted above, the Bonus Bank amounts were fully paid out with respect to fiscal 2018. Moreover, the Compensation Committee approved an alternative financial performance metric for determining and paying out annual cash incentive bonuses for fiscal 2019 that it believes will better align company performance with shareholder return on investment. The Compensation Committee, on August 21, 2018, determined to use pre-tax income before bonus expense and after deducting out the Non-Controlling Interest as the new financial performance metric for paying out incentive cash bonuses for fiscal year 2019. Participants will receive a percentage of their bonus target based on actual performance for fiscal 2019 when compared to a minimum hurdle rate and target level for this new financial performance metric.

Discretionary Bonuses. While we have principally relied on our formula-based cash incentive plans, our named executive officers are eligible to receive discretionary cash bonuses awarded by our Compensation Committee. These discretionary bonuses allow us to recognize extraordinary performance by our named executive officers and to have the flexibility to maintain competitive compensation when needed. When determining whether to grant a discretionary bonus to a named executive officer, the Compensation Committee reviews performance for the prior fiscal year and considers specific performance metrics for STRATTEC for the fiscal year, such as stock performance or financial performance in key areas outside of the performance measures used for formula cash incentives, and other specific achievements occurring during the fiscal year such as extraordinary service to our joint venture partners or completed acquisitions or other significant strategic transactions or initiatives. With respect to fiscal 2018, our Compensation Committee awarded a discretionary bonus of \$1,000 to each of our executive officers. Additionally, our Compensation Committee awarded a discretionary bonus of \$36,500 to Mr. Messina in connection with his extraordinary efforts in supporting and providing services to Vehicle Access Systems Technology LLC, a joint venture relationship entered into by STRATTEC with two other partners.

*Equity Based Compensation.* We believe that equity compensation is an effective means of aligning the long-term interests of our employees, including our executive officers, with our shareholders. Our Stock Incentive Plan authorizes the Compensation Committee to issue both stock options and shares of restricted stock, as well as other forms of equity incentive compensation. To date, awards to our executive officers under the Stock Incentive Plan have consisted solely of leveraged stock options, traditional nonqualified stock options and shares of restricted stock subject to time-based vesting criteria.

In determining the type and total size of equity awards, the Compensation Committee considers various factors such as the outstanding number of options and shares of restricted stock, the amount of additional shares available for issuance under our Stock Incentive Plan, the financial statement impact of awards, the level of responsibility of the proposed recipient and his or her performance and the percent of the outstanding shares of our common stock represented by outstanding options and shares of restricted stock.

We have historically made grants of stock options in the form of leveraged stock options pursuant to our leveraged stock option program. The method of calculating the number of leveraged stock options granted to each executive officer and the method of determining their exercise price is set forth in our EVA Bonus Plan and our Stock Incentive Plan and generally is equal in value to the executive officer's total bonus payout under the EVA Bonus Plan. Awards of leveraged stock options typically have an exercise price that simulates a stock purchase with 10:1 leverage. Essentially, the exercise price equals the product of 90% of the fair market value of our Common Stock on the date of grant, multiplied by the sum (taken to the 5th power) of (a) 1, plus (b) the Estimated Annual Growth Rate. The Estimated Annual Growth Rate equals the average daily closing 10-year U.S. Treasury note yield rate for the month of April immediately preceding the relevant determination date, plus 2%. All leveraged stock options historically granted to executive officers have incorporated the following terms:

- · the term of the option does not exceed ten years;
- the exercise price exceeds the market price of our Common Stock on the date of grant; and
- · the options all vest on the third anniversary of the grant date.

The maximum aggregate number of leveraged stock options to be granted each year is currently set at 40,000. If the total bonus payout under our Economic Value Added program produces more than 40,000 leveraged stock options in any fiscal year, then the leveraged stock options granted for that year will be reduced pro-rata based on proportionate total bonus payouts under the EVA Bonus Plan. The amount of any such reduction shall be carried forward to subsequent years and awarded in leveraged stock options to the extent the annual limitation is not exceeded in future years.

Our Compensation Committee decided not to award any leveraged stock options to our named executed officers with respect to our fiscal year 2018 performance. Moreover, our Compensation Committee did not award to our named executive officers any additional shares of restricted stock in lieu of such option grants as it did with respect to fiscal 2015.

In addition to leveraged stock options, our Compensation Committee, in its discretion, periodically approves grants of nonqualified stock options to our executive officers. The nonqualified stock option grants historically have incorporated the following terms:

- the term of the option does not exceed ten years;
- the exercise price is not less than the market price of our Common Stock on the date of grant; and
- the options vest pro rata on the anniversary of the grant date over a four year period (i.e., 25% per year).

In fiscal 2018, our Compensation Committee did not approve any grants of nonqualified stock options to any of our executive officers.

Since 2005 our Compensation Committee has annually granted awards of shares of restricted stock to our named executive officers. The shares of restricted stock awarded under our Stock

Incentive Plan have historically vested over a three or five year period following the grant date and have all the rights of our shares of Common Stock (including voting rights), other than the right to receive cash dividends while such shares are not vested. The maximum number of restricted shares that may be awarded in any plan year to all participants is capped at 40,000 shares.

Our Compensation Committee awarded to each of our executive officers a grant of shares of restricted stock on August 22, 2017 based upon both our financial performance and each respective named executive officer's individual performance for fiscal 2017, also taking into account such officer's position, duties and level of responsibility. Mr. Krejci was awarded 2,025 shares of restricted stock, Mr. Hansen was awarded 1,500 shares of restricted stock, Mr. Guillot was awarded 1,500 shares of restricted stock, Mr. Messina was awarded 1,200 shares of restricted stock and Mr. Hamdan was awarded 1,050 shares of restricted stock. These shares of restricted stock vest one-third each year over a three year period on the anniversary of the grant date and have all the rights of our shares of Common Stock (including voting rights), other than the right to receive cash dividends while such shares are not vested. These shares of restricted stock all had a grant date fair value per share of \$33.30 as determined pursuant to FASB Accounting Standards Codification Topic 718.

On August 21, 2018, the Compensation Committee also made specified grants of shares of restricted stock based upon our financial performance and each respective named executive officer's individual performance for fiscal 2018, also taking into account such officer's position, duties and level of responsibility. Mr. Krejci was awarded 2,850 shares of restricted stock, Mr. Hansen was awarded 1,800 shares of restricted stock, Mr. Guillot was awarded 1,800 shares of restricted stock, Mr. Messina was awarded 1,500 shares of restricted stock and Mr. Hamdan was awarded 1,500 shares of restricted stock. These shares of restricted stock will vest one-third each year over a three year period on the anniversary of the grant date and have all the rights of our shares of Common Stock (including voting rights), other than the right to receive cash dividends while such shares are not vested. These shares of restricted stock had a grant date fair value per share of \$37.25 as determined pursuant to FASB Accounting Standards Codification Topic 718.

Perquisites and Other Compensation. Our named executive officers participate in other benefit plans generally available to all employees on the same terms as similarly situated employees, including participation in medical, health, dental, disability, life insurance and 401(k) plans. In addition, our named executive officers each receive at least two times their annual base salary up to \$500,000 of group term life insurance coverage. These benefits are included in the Summary Compensation Table in the "All Other Compensation" column.

Retirement Benefits. We maintain a defined benefit retirement plan that covers substantially all of our United States employees, including our named executive officers. Under this qualified retirement plan our employees receive an annual pension payable on a monthly basis at retirement equal to 1.6% of the employee's average of the highest 5 years of compensation during the last 10 calendar years of service prior to retirement multiplied by the number of years of credited service, with an offset of 50% of Social Security benefits (prorated if years of credited service are less than

30). Compensation under this qualified retirement plan includes the compensation as shown in the Summary Compensation Table under the headings "Salary," "Bonus" and "Non-Equity Incentive Plan Compensation" subject to a maximum compensation amount set by law (\$275,000 in 2018). Effective January 1, 2010, an amendment to the qualified retirement plan discontinued the benefit accruals for salary increases and credited service rendered after December 31, 2009.

Our executive officers also participated during fiscal 2018 in a Supplemental Executive Retirement Plan (SERP). The SERP is a non-qualified supplemental retirement plan program which, prior to January 1, 2014, essentially mirrored the qualified retirement plan described above, but provided benefits in excess of certain limits placed on our qualified retirement plan by the Internal Revenue Code. The benefits provided under the SERP were therefore primarily those that would have been provided under the terms of our qualified retirement plan except for the application of the Internal Revenue Code limits. We have created a Rabbi Trust for deposit of the aggregate present value of the benefits described above for our executive officers.

On October 8, 2013, our Board of Directors approved certain amendments to the SERP which amendments were effective as of December 31, 2013. The amendments generally simplified the SERP by revising the benefit calculation formula. Specifically, the amendments to the SERP generally provided for the following:

- Each participant's accrued benefit on December 31, 2013 was determined as a lump-sum benefit that was credited to an account established for the participant (the "Conversion Account").
- STRATTEC will credit 8% of a participant's base salary and cash bonus each December 31, beginning with December 31, 2014 (the "Company Defined Contribution Account") to the participant's account.
- As amended, the SERP provides a supplemental retirement benefit to each participant consisting of the Conversion Account, the Company Defined
  Contribution Account and credited interest on each account. The credited interest rate equals 120% of the long-term Applicable Federal Rate
  published by the Internal Revenue Service ("AFR") determined each January 1, credited to the balance of each participant's account.
- For the Company Defined Contribution Account, STRATTEC will first credit interest as of January 1, 2016. The interest amount is equal to the participant's Company Defined Contribution Account balance as of December 31, 2014 multiplied by 120% of the long-term AFR for January 2015. The same method to credit interest is used for each subsequent December 31.
- For the Conversion Account, STRATTEC first credited interest as of January 1, 2015. The interest amount is equal to the participant's Conversion Account balance as of December 31, 2013 multiplied by 120% of the long-term AFR for January 2014. The same method to credit interest is used for each subsequent December 31.
- If a participant has a separation from service during the plan year, STRATTEC will credit interest to the participant account(s) on a pro-rata basis.

- All participants as of December 31, 2013 were deemed to be vested and individuals who began participating in the SERP on or after January 1, 2014 are subject to a five-year vesting schedule.
- A lump-sum benefit shall be the only distribution option available under the SERP.
- Each participant chooses, by having made an election before the date the participant or employee becomes eligible for the Company Defined Contribution Account, whether the Company Defined Contribution Account will be paid six months after the participant's separation from service or whether half will be paid six months after the participant's separation from service and the remaining half paid 18 months after the participant's separation from service.

# Change of Control and Severance Benefits

We have entered into an employment agreement and a change of control agreement with each of our named executive officers. The employment agreements set forth the current terms and conditions for employment of the executive officers, and include severance benefits and noncompetition and confidentiality covenants restricting the executive's activities both during and for a period of time after employment. The change of control employment agreements guarantee the employee continued employment following a "change of control" on a basis equivalent to the employee's employment immediately prior to such change in terms of position, duties, compensation and benefits, as well as specified payments upon termination following a change of control. These change of control agreements become effective only upon a defined change of control of STRATTEC, or if the employee's employment is terminated upon, or in anticipation of, such a change of control, and automatically supersede any existing employment agreement. These agreements are summarized in more detail below under "Employment Agreements" and "Post-Employment Compensation."

The employment agreements with the named executive officers provide for continuation of salary and health and dental coverage benefits for a period after termination of employment because of the death or disability of the executive officer or because of a termination of employment by us other than for cause (as defined in the employment agreements). We believe that these severance benefits are important as a recruiting and retention device and represent reasonable consideration in exchange for the noncompetition, confidentiality and other restrictions applicable to the executive officers under the employment agreements. The terms of these arrangements and the amount of benefits available to the named executive officers are described below under "Post-Employment Compensation."

Under the change of control agreements, if during the employment term (three years from the change in control) the employee is terminated other than for cause (as defined in the agreements) or if the employee voluntarily terminates his employment for good reason (as defined in the agreements) or during a 30-day window period one year after a change of control, the employee is entitled to specified severance benefits, including a lump sum payment of three or two (depending upon which executive officer) times the sum of the employee's annual salary, plus a payment

equal to the executive officer's highest annual bonus (determined as provided in the agreement) and the continuation of certain benefits. Again, we believe that these severance benefits are important as a recruiting and retention device.

Additionally, under our Stock Incentive Plan, all outstanding stock options immediately vest upon a change in control and all forfeiture or other vesting restrictions on outstanding shares of restricted stock lapse upon a change in control.

#### Tax and Accounting Considerations

Deductibility of Executive Compensation. Section 162(m) of the Internal Revenue Code generally disallows a tax deduction to a public corporation for non-performance-based compensation over \$1,000,000 paid for any fiscal year to the individuals who were, at the end of the fiscal year, the corporation's chief executive officer and certain other executive officers covered by such Code section. Prior to January 1, 2018, there was an exception to this limit for "performance-based" compensation and STRATTEC's stock and incentive plans were generally designed so that certain incentive awards granted to the covered individuals met the performance-based compensation exception to Section 162(m). This exception was generally eliminated following December 31, 2017. Through the end of fiscal 2018, we do not believe that any of the compensation paid to our executive officers exceeded the limit on deductibility in Section 162(m). Nonetheless, certain compensation paid or imputed to individual executive officers covered by Section 162(m) may not satisfy the requirements for "performance-based compensation" prior to January 1, 2018 and may cause non-performance-based compensation to exceed the \$1,000,000 limit, and would then not be deductible by us to the extent in excess of the \$1,000,000 limit. Although the Compensation Committee designs certain components of executive compensation to preserve income tax deductibility, it believes that it is not in the shareholders' interest to restrict the Compensation Committee's discretion and flexibility in developing appropriate compensation programs and establishing compensation levels and, in some instances, the Compensation Committee may approve compensation that is not fully deductible.

# **Timing of Equity Incentive Grants**

We have a practice of making leveraged stock option grants (if any) and awards of shares of restricted stock (if any) to employees annually on the date of the quarterly meeting of our Board of Directors held in August of each year, after we announce earnings for the prior fiscal year. The Compensation Committee may, at its discretion, periodically approve grants or additional grants of nonqualified stock options and/or shares of restricted stock to executive officers and other key employees. Typically, these grants are made for retention purposes or as a result of a change in an officer's responsibilities and duties. The grant date for all classes of stock options and restricted stock (other than inducement grants to new employees) is always the date of approval of the grant by our Board of Directors or the Compensation Committee, as applicable, and the grant date for inducement grants to new employees is the first date of employment. During fiscal 2018, the Compensation Committee approved awards tied to fiscal 2017 performance to our executive officers and certain key employees of shares of restricted stock at its regular meeting held on

August 22, 2017. Additionally, based upon fiscal 2018 performance, the Compensation Committee approved awards of shares of restricted stock to our executive officers and certain key employees at a meeting held on August 21, 2018.

# **Report of the Compensation Committee**

The Compensation Committee has reviewed and discussed the Compensation Discussion and Analysis section of this Proxy Statement with our management and, based on such review and discussions with management, the Compensation Committee recommended to our Board of Directors that the Compensation Discussion and Analysis be included in this Proxy Statement.

COMPENSATION COMMITTEE:

Michael J. Koss (Chairman) David R. Zimmer Thomas W. Florsheim, Jr.

# **Summary Compensation Table**

The following table provides information for fiscal 2018, 2017 and 2016 concerning the compensation paid by us to the person who served as our principal executive officer during fiscal 2018, the person who served as our principal financial officer during fiscal 2018 and our three other most highly compensated executive officers based on their total compensation in fiscal 2018. We refer to these five executive officers as our "named executive officers" in this Proxy Statement.

								Pension Value and Non- All			
					Stock		on-Equity entive Plan		Qualified Deferred	Other Comp-	
	Fiscal		Bonus	Option	Awards	Co	mpensation	Cor	npensation	ensation	
Name and Principal Position	Year	Salary (1)	(2)	Awards	(3)		(4)	Ea	rnings (5)	(6)	Total
Frank J. Krejci,	2018	\$ 428,833	\$ 1,000	_	\$ 67,433	\$	171,920	\$	15,073	\$ 20,798	\$ 705,057
President and Chief	2017	\$ 442,183	_	_	\$ 88,837	\$	59,439	\$	14,035	\$ 20,643	\$ 625,137
Executive Officer	2016	\$ 408,600	_	_	\$ 293,335	\$	199,381	\$	13,726	\$ 22,198	\$ 937,240
Patrick J. Hansen,	2018	\$ 287,200	\$ 1,000	_	\$ 49,950	\$	73,107	\$	446	\$ 15,822	\$ 427,525
Senior Vice President,	2017	\$ 285,233	_	_	\$ 65,805	\$	35,025	\$	26,897	\$ 15,867	\$ 428,827
Chief Financial Officer, Treasurer and Secretary	2016	\$ 273,033	_	_	\$ 169,099	\$	85,059	\$	96,889	\$ 16,706	\$ 640,786
Rolando J. Guillot,	2018	\$ 260,000	\$ 1,000	_	\$ 39,960	\$	60,759	\$	_	\$ 14,526	\$ 376,245
Senior Vice President – Operations	2017	\$ 253,400	_	_	\$ 52,644	\$	33,217	\$	17,076	\$ 14,782	\$ 371,119
	2016	\$ 232,717	_	_	\$ 113,193	\$	60,983	\$	116,105	\$ 15,039	\$ 538,037
Richard P. Messina,	2018	\$ 229,000	\$ 37,500	_	\$ 39,960	\$	42,578	\$	98	\$ 26,917	\$ 376,053
Vice President – Global Sales and Access Control Products	2017	\$ 226,917	\$ 36,000	_	\$ 52,644	\$	17,409	\$	1,439	\$ 28,160	\$ 362,569
	2016	\$ 214,183	\$ 40,000	_	\$ 113,193	\$	49,101	\$	5,159	\$ 27,097	\$ 448,733
Al-Waleed H. Hamdan,	2018	\$230,000	\$ 1,000	_	\$ 34,965	\$	34,615	\$	· —	\$ 13,107	\$ 313,687
Vice President – Product Management *	2017	\$ 74,013	_	_	\$ —	\$	6,075	\$	_	\$ 2,642	\$ 82,730

<sup>\*</sup> Mr. Hamdan was appointed STRATTEC's Vice President – Product Management, and became an executive officer of STRATTEC, on March 6, 2017.

# **Explanatory Notes for Summary Compensation Table:**

- 1. The base salary amounts reported for fiscal 2018 are prior to the retroactive adjustment approved by the Compensation Committee in August of 2018 which aggregate adjustment was paid to the applicable executive officer in August of 2018. See "Components of Executive Compensation-Base Salary" above for additional information.
- 2. These amounts represent awards of discretionary bonus payments made by our Compensation Committee. For fiscal year 2018, each executive officer was awarded a discretionary bonus amount of \$1,000. Additionally, Mr. Messina received a discretionary bonus of \$36,500 in connection with his extraordinary efforts in supporting and providing services to Vehicle Access Systems Technology LLC ("VAST"), a joint venture relationship entered into by STRATTEC with two other partners. For fiscal year 2017, Mr. Messina received a discretionary

bonus of \$36,000 in connection with his extraordinary efforts in supporting and providing services to VAST. For fiscal year 2016, Mr. Messina received a discretionary bonus of \$40,000 in connection with his extraordinary efforts in supporting and providing services to VAST.

3.The amounts in this column reflect the dollar value of long-term equity based compensation awards granted in the form of shares of restricted stock pursuant to the terms of our Stock Incentive Plan during the fiscal years indicated in the table. These amounts equal the grant date fair value of shares of restricted stock, computed in accordance with FASB Accounting Standards Codification Topic 718, granted during such fiscal year. Assumptions used in the calculation of the grant date fair value are included under the caption "Accounting for Stock-Based Compensation" in the Notes to our Consolidated Financial Statements in the fiscal year 2018 Annual Report on Form 10-K filed with the Commission on September 6, 2018 and such information is incorporated herein by reference.

4. This column discloses the dollar value of all amounts earned by the named executive officers under our Economic Value Added Bonus Plan for Executive Officers and Senior Managers for performance related to the applicable fiscal year which were tied to long-term incentive performance targets. Amounts added to each named executive officer's Bonus Bank with respect to fiscal year 2017 and 2016 under the Economic Value Added Bonus Plan, but not paid with respect to that fiscal year, are not included in this column because the amounts are "at risk." Accordingly, amounts in this column include the portion of any Bonus Bank amount paid with respect to performance for the applicable fiscal year to the named executive officer with respect to that fiscal year and with respect to prior fiscal years. With respect to each year subsequent to fiscal year 2018, our Compensation Committee determined to discontinue the use of Economic Value Added and the Bonus Bank feature for our annual cash incentive bonus plan. Accordingly, with respect to amounts included in this column for fiscal 2018, the bonus includes payment to the applicable executive officer of the entire remaining Bonus Bank balance. See "Compensation Analysis and Discussion" above.

5. "Change in Pension Value and Non-Qualified Deferred Compensation Earnings" includes for the applicable fiscal year the aggregate increase in the actuarial present value of each named executive officer's accumulated benefit under our defined benefit pension plan and amended supplemental executive retirement plan, using the same assumptions and measurement dates used for financial reporting purposes with respect to our audited financial statements for the applicable fiscal year.

6. The table below shows the components of this column, which include our match for each individual's 401(k) plan contributions, the cost of premiums paid by us for term life insurance under which the named executive officer is a beneficiary, dividends paid on shares of unvested restricted stock previously granted to the named executive officers, which dividends were not included in the grant date fair value calculation for the restricted stock awards, and perquisites. The perquisites consist of, for Mr. Krejci, with respect to fiscal 2018 a gift card in the amount of \$1,000 and for Mr. Messina, with respect to each of fiscal 2018, 2017 and 2016, gift cards in the amount of \$3,000, \$4,000 and \$2,000, respectively, and an automobile allowance of \$9,600 per fiscal year for each of fiscal 2018, 2017 and 2016. The gift cards are given to employees as part of

a program to incentivize them to utilize the lowest cost airfares for international travel. This program is available to all employees who primarily travel to Asia on company business.

**	401(k)	Life						Total "All Other
				ividends				npensation"
2018	\$ 12,940	\$ 6,8	58 \$	_	\$	1,000	\$	20,798
2017	\$ 13,785	\$ 6,8	58 \$	_	\$	_	\$	20,643
2016	\$ 14,300	\$ 6,8	58 \$	1,040	\$	_	\$	22,198
2018	\$ 13,500	\$ 2,3	22 \$	_	\$	_	\$	15,822
2017	\$ 13,545	\$ 2,3	22 \$	_	\$	_	\$	15,867
2016	\$ 13,604	\$ 2,3	22 \$	780	\$	_	\$	16,706
2018	\$ 13,500	\$ 1,0	26 \$	_	\$	_	\$	14,526
2017	\$ 13,880	\$ 79	90 \$	112	\$	_	\$	14,782
2016	\$ 13,562	\$ 74	19 \$	728	\$	_	\$	15,039
2018	\$ 13,191	\$ 1,13	26 \$	_	\$	12,600	\$	26,917
2017	\$ 13,362	\$ 1,10	00 \$	98	\$	13,600	\$	28,160
2016	\$ 13,673	\$ 1,0	14 \$	780	\$	11,600	\$	27,097
2018	\$ 11,803	\$ 1,30	)4 \$	_	\$	_	\$	13,107
2017	\$ 2,396	\$ 24	46 \$	_	\$	_	\$	2,642
	2016 2018 2017 2016 2018 2017 2016 2018 2017 2016 2018	Year         Match           2018         \$ 12,940           2017         \$ 13,785           2016         \$ 14,300           2018         \$ 13,500           2017         \$ 13,545           2016         \$ 13,604           2018         \$ 13,500           2017         \$ 13,880           2016         \$ 13,562           2018         \$ 13,191           2017         \$ 13,362           2016         \$ 13,673           2018         \$ 11,803	Year         Match         Insurant           2018         \$ 12,940         \$ 6,85           2017         \$ 13,785         \$ 6,85           2016         \$ 14,300         \$ 6,85           2018         \$ 13,500         \$ 2,32           2017         \$ 13,545         \$ 2,32           2016         \$ 13,604         \$ 2,32           2018         \$ 13,500         \$ 1,02           2017         \$ 13,880         \$ 75           2016         \$ 13,562         \$ 74           2018         \$ 13,191         \$ 1,12           2017         \$ 13,362         \$ 1,10           2016         \$ 13,673         \$ 1,04           2016         \$ 13,673         \$ 1,04           2018         \$ 11,803         \$ 1,36	Year         Maich         Insurance         D           2018         \$ 12,940         \$ 6,858         \$           2017         \$ 13,785         \$ 6,858         \$           2016         \$ 14,300         \$ 6,858         \$           2018         \$ 13,500         \$ 2,322         \$           2017         \$ 13,545         \$ 2,322         \$           2016         \$ 13,604         \$ 2,322         \$           2018         \$ 13,500         \$ 1,026         \$           2017         \$ 13,880         \$ 790         \$           2016         \$ 13,562         \$ 749         \$           2018         \$ 13,191         \$ 1,126         \$           2017         \$ 13,362         \$ 1,100         \$           2016         \$ 13,673         \$ 1,044         \$           2018         \$ 11,803         \$ 1,304         \$	Year         March         Insurance         Dividends           2018         \$ 12,940         \$ 6,858         \$ —           2017         \$ 13,785         \$ 6,858         \$ —           2016         \$ 14,300         \$ 6,858         \$ 1,040           2018         \$ 13,500         \$ 2,322         \$ —           2017         \$ 13,545         \$ 2,322         \$ —           2016         \$ 13,604         \$ 2,322         \$ 780           2018         \$ 13,500         \$ 1,026         \$ —           2017         \$ 13,880         \$ 790         \$ 112           2016         \$ 13,562         \$ 749         \$ 728           2018         \$ 13,191         \$ 1,126         \$ —           2017         \$ 13,362         \$ 1,100         \$ 98           2016         \$ 13,673         \$ 1,044         \$ 780           2018         \$ 11,803         \$ 1,304         \$ —	Year         March         Insurance         Dividends         Per           2018         \$ 12,940         \$ 6,858         \$ —         \$           2017         \$ 13,785         \$ 6,858         \$ —         \$           2016         \$ 14,300         \$ 6,858         \$ 1,040         \$           2018         \$ 13,500         \$ 2,322         \$ —         \$           2017         \$ 13,545         \$ 2,322         \$ —         \$           2016         \$ 13,604         \$ 2,322         \$ 780         \$           2018         \$ 13,500         \$ 1,026         \$ —         \$           2017         \$ 13,880         \$ 790         \$ 112         \$           2016         \$ 13,562         \$ 749         \$ 728         \$           2018         \$ 13,191         \$ 1,126         \$ —         \$           2017         \$ 13,362         \$ 1,100         \$ 98         \$           2016         \$ 13,673         \$ 1,044         \$ 780         \$           2018         \$ 11,803         \$ 1,304         \$ —         \$	Year         March         Insurance         Dividends         Perquisites           2018         \$ 12,940         \$ 6,858         \$ —         \$ 1,000           2017         \$ 13,785         \$ 6,858         \$ —         \$ —           2016         \$ 14,300         \$ 6,858         \$ 1,040         \$ —           2018         \$ 13,500         \$ 2,322         \$ —         \$ —           2017         \$ 13,545         \$ 2,322         \$ 780         \$ —           2016         \$ 13,604         \$ 2,322         \$ 780         \$ —           2018         \$ 13,500         \$ 1,026         \$ —         \$ —           2017         \$ 13,880         \$ 790         \$ 112         \$ —           2016         \$ 13,562         \$ 749         \$ 728         \$ —           2018         \$ 13,191         \$ 1,126         \$ —         \$ 12,600           2017         \$ 13,362         \$ 1,100         \$ 98         \$ 13,600           2016         \$ 13,673         \$ 1,044         \$ 780         \$ 11,600           2018         \$ 11,803         \$ 1,304         \$ —         \$ —	Year         401(k) Match         Life Insurance         Dividends         Perquisites         Correction           2018         \$ 12,940         \$ 6,858         \$ —         \$ 1,000         \$           2017         \$ 13,785         \$ 6,858         \$ —         \$ —         \$           2016         \$ 14,300         \$ 6,858         \$ 1,040         \$ —         \$           2018         \$ 13,500         \$ 2,322         \$ —         \$ —         \$           2017         \$ 13,545         \$ 2,322         \$ —         \$ —         \$           2016         \$ 13,604         \$ 2,322         \$ 780         \$ —         \$           2018         \$ 13,500         \$ 1,026         \$ —         \$ —         \$           2017         \$ 13,880         \$ 790         \$ 112         \$ —         \$           2016         \$ 13,562         \$ 749         \$ 728         \$ —         \$           2018         \$ 13,191         \$ 1,126         \$ —         \$ 12,600         \$           2017         \$ 13,362         \$ 1,100         \$ 98         \$ 13,600         \$           2016         \$ 13,673         \$ 1,044         \$ 780         \$ 11,600         \$

# **Grants of Plan-Based Awards**

The following table sets forth information regarding all incentive plan awards that were granted to the named executive officers during fiscal year 2018, including incentive plan awards (equity-based and non-equity based) and other plan-based awards. Disclosure on a separate line item is provided for each grant of an award made to a named executive officer during the year. Non-equity incentive plan awards are awards that are not subject to FASB Accounting Standards Codification Topic 718 and are intended to serve as an incentive for performance to occur over a specified period, and for STRATTEC consist of performance bonus awards under our Economic Value Added Bonus Plan for Executive Officers and Senior Managers. We have not granted any equity incentive-based awards, which are equity awards subject to a performance condition or a market condition as those terms are defined by FASB Accounting Standards Codification Topic 718.

	Grant	<u>N</u>		d Future Payo Incentive Pla			All Other Option Awards: Number of Securities Underlying	All Other Stock Awards: Number of Shares	Exercise or Base Price of Option Awards	Grant Date Fair Value of Stock and Option Awards
Name	Date	Thre	eshold	Target	M	Iaximum	Options	of Stock	(\$/Sh.)	(3)
Frank J. Krejci	08/22/17		_		_	_		2,025 (2)		\$ 67,433
	_	\$	0	\$321,625	\$	402,031	_	_	_	_
Patrick J. Hansen	08/22/17		_	_		_	_	1,500(2)	_	\$ 49,950
	_	\$	0	\$129,240	\$	161,550	_	_	_	_
Rolando J. Guillot	08/22/17		_	_		_	_	1,200 (2)	_	\$ 39,960
	_	\$	0	\$117,000	\$	146,250	_	_	_	_
Richard P. Messina	08/22/17		_	_		_	_	1,200(2)	_	\$ 39,960
	_	\$	0	\$ 57,250	\$	71,563	_	_	_	_
Al-Waleed H. Hamdan	08/22/17		_	_		_	_	1,050(2)	_	\$ 34,965
	_	\$	0	\$ 80,500	\$	100,625	_	_	_	_

<sup>1.</sup> These amounts show the range of payouts targeted for fiscal 2018 performance under our Economic Value Added Bonus Plan for Executive Officers and Senior Managers as described in the section of this Proxy Statement titled "Compensation Discussion and Analysis." The Economic Value Added Bonus Plan for Executive Officers and Senior Managers entitles our participants to earn bonus awards based upon our financial performance and the participant's individual performance for a given fiscal year. The targeted bonus amounts are equal to a percentage of the executive officer's base salary (see the "Summary Compensation Table"). The target was set at 75% of base salary for Mr. Krejci, 45% of base salary for Mr. Hansen and Mr. Guillot, 35% of base salary for Mr. Hamdan and 25% of base salary for Mr. Messina. Any amounts earned under the EVA Bonus Plan in excess of 125% of the target bonus are added to a Bonus Bank for each executive officer, with one-third of the Bonus Bank balance, consisting of the excess arising during the applicable fiscal year and the two prior fiscal years, being paid with respect to the current fiscal year and one-third being paid with respect to each of the subsequent two fiscal years. The payments with respect to the subsequent two fiscal years are subject to certain "at-risk" provisions described above under

"Compensation Discussion and Analysis." The amount under the column "Maximum" is limited to 125% of the target bonus award. Amounts in excess of 125% of the target award are placed into a Bonus Bank and are subject to certain "at risk" provisions referenced above. With respect to each year subsequent to fiscal year 2018, our Compensation Committee determined to discontinue the use of Economic Value Added and the Bonus Bank feature for our annual cash incentive bonus plan. Accordingly, with respect to fiscal 2018 bonus amounts include payment to the applicable executive officer of the entire remaining Bonus Bank balance. See "Compensation Discussion and Analysis" for the amount of the Bonus Bank paid to the named executive officers in fiscal 2018.

- 2. The restricted stock awards were granted on August 22, 2017 and vest one-third each year over a three year period on the anniversary of the grant date.
- 3. The value of the restricted stock award is based upon the grant date fair value of \$33.30 per share for each share of restricted stock awarded on August 22, 2017, determined pursuant to FASB Accounting Standards Codification Topic 718. The grant date fair value is the amount we expense in our financial statements over the award's vesting schedule. See the Notes to our Consolidated Financial Statements in the fiscal year 2018 Annual Report on Form 10-K filed with the Commission on September 6, 2018 for the assumptions we relied on in determining the value of these awards.

# **Outstanding Equity Awards at Fiscal Year End**

The following table sets forth information on outstanding option and unvested restricted stock awards held by the named executive officers as of our fiscal year ending July 1, 2018, including the number of shares underlying both exercisable and unexercisable portions of each stock option as well as the exercise price and expiration date of each outstanding option and the number of shares of restricted stock held at the fiscal year end that have not yet vested.

		Option Av	ards		Stock Aw	vards
<u>Name</u>	Number of Securities Underlying Unexercised Options (#) Exercisable	Number of Securities Underlying Unexercised Options (#) Unexercisable	Option Exercise Price (\$)	Option Expiration Date	Number of Shares or Units of Stock That Have Not Vested (#)	Market Value of Shares or Units of Stock That Have Not Vested (\$) (7)
Frank J. Krejci	12,000		18.49	01/01/20(1)	2,000(8)	61,100
	8,610	_	26.53	08/22/21(2)	2,250(9)	68,738
	13,093	_	25.64	08/20/22(3)	1,350(10)	41,243
	14,360	_	38.71	08/21/23(4)	2,025(11)	61,864
	4,090	_	79.73	08/20/24(5)	_	_
Patrick J. Hansen	2,901	_	25.64	08/20/22(3)	1,500(8)	45,825
	6,460	_	38.71	08/21/23(4)	950(9)	29,023
	1,750	_	79.73	08/20/24(5)	1,000(10)	30,550
	_	_	_	_	1,500(11)	45,825
Rolando J. Guillot	6,000	_	17.59	12/09/19(6)	1,000(8)	30,550
	2,880	_	26.53	08/22/21(2)	640(9)	19,552
	4,424	_	25.64	08/20/22(3)	800(10)	24,440
	4,290	_	38.71	08/21/23(4)	1,500(11)	45,825
	1,180	_	79.73	08/20/24(5)	_	_
Richard P. Messina	3,752	_	25.64	08/20/22(3)	1,000(8)	30,550
	3,660	_	38.71	08/21/23(4)	640(9)	19,552
	1,050	_	79.73	08/20/24(5)	800(10)	24,440
	_	_	_	_	1,200(11)	36,660
Al-Waleed H. Hamdan	<del>-</del>	_	_	_	1,050(11)	32,078

<sup>(1)</sup> The common stock option vested pro rata over a four-year period on each of January 1, 2011, January 1, 2012, January 1, 2013 and January 1, 2014.

<sup>(2)</sup> The common stock option vested on August 22, 2014, the three year anniversary of the grant date.

<sup>(3)</sup> The common stock option vested on August 20, 2015, the three year anniversary of the grant date.

<sup>(4)</sup> The common stock option vested on August 21, 2016, the three year anniversary of the grant date.

<sup>(5)</sup> The common stock option vested on August 20, 2017, the three year anniversary of the grant date.

- (6) The common stock option vested pro rata over a four-year period on each of December 9, 2010, December 9, 2011, December 9, 2012 and December 9, 2013.
- (7) Market value equals the closing market price of our common stock on the last trading day prior to our fiscal year end of July 1, 2018, which was \$30.55, multiplied by the number of shares of restricted stock.
- (8) The shares of restricted stock vest on August 19, 2018, the third anniversary of the grant date.
- (9) The shares of restricted stock vest on August 19, 2020, the fifth anniversary of the grant date.
- (10) The shares of restricted stock were granted on August 23, 2016 and vest one-third each year over a three year period on the anniversary date of the grant date.
- (11) The shares of restricted stock were granted on August 22, 2017 and vest one-third each year over a three year period on the anniversary date of the grant date.

# **Option Exercises and Stock Vested**

The following table sets forth information relating to the number of stock options exercised and the restricted stock awards that vested during fiscal 2018 for each of the named executive officers on an aggregate basis.

	Option	Awards	Awards	
<u>Name</u>	Number of Shares Acquired on Exercise (#)	Value Realized on Exercise (\$) (1)	Number of Shares Acquired on Vesting (#)	Value Realized on Vesting (\$) (2)
Frank J. Krejci	<del></del>		2,675	89,310
Patrick J. Hansen	1,900	38,194	2,000	66,775
Rolando J. Guillot	_	_	1,700	56,765
Richard P. Messina	<del>_</del>	_	1,700	56,765
Al-Waleed H. Hamdan	_	_	_	_

- (1) Value realized equals the market value of our common stock at the time of exercise (which equals, if applicable, the sale price if exercised and sold under a cashless exercise program or, if not sold, the closing market price on the date of exercise), minus the exercise price, multiplied by the number of shares acquired on exercise.
- (2) Value realized equals the market price of our common stock at the time of vesting, multiplied by the number of shares that vested. With respect to Mr. Krejci 2,000 of the shares vested on the third anniversary of the grant date or August 20, 2017 and 675 shares (or one-third of the original number of shares granted) vested on August 23, 2017; with respect to Mr. Hansen 1,500 of the shares vested on the third anniversary of the grant date or August 20, 2017 and 500 shares (or one-third of the original number of shares granted) vested on August 23, 2017; with respect to Mr. Guillot 1,300 of the shares vested on the third anniversary of the grant date or August 20, 2017 and 400 shares (or one-third of the original number of shares granted) vested on August 23, 2017; with respect to Mr. Messina, 1,300 of the shares vested on the third anniversary of the grant date or August 20, 2017 and 400 shares (or one-third of the original number of shares granted) vested on August 23, 2017; and with respect to

Mr. Hamdan no shares vested during fiscal 2018. The closing market price of our common stock on August 20, 2017 and August 23, 2017 (or, if such date was not a trading date, the immediately preceding trading date) was \$33.45 and \$33.20, respectively.

# **Pension Benefits Table**

The following table sets forth the actuarial present value of each named executive officer's accumulated benefit under each STRATTEC defined benefit plan as of our fiscal year ending July 1, 2018, assuming benefits are paid at normal retirement age based on current levels of compensation. The valuation method and all material assumptions applied in quantifying the present value of the current accumulated benefit for each of the named executive officers are included under the caption "Retirement Plans and Postretirement Costs" included in the Notes to Consolidated Financial Statements in the fiscal year 2018 Annual Report on Form 10-K filed with the Commission on September 6, 2018, and such information is incorporated herein by reference. The table also shows the number of years of credited service under each plan, computed as of the same pension plan measurement date used in STRATTEC's audited financial statements for the year ended July 1, 2018. The table also reports any pension benefits paid to each named executive officer during the year.

Name_	<u>Plan Name</u>	Number of Years Credited Service (#)	Ac	ent Value of cumulated senefit (\$)	Payments During Last Fiscal Year (\$)
Frank J. Krejci	STRATTEC SECURITY CORP.	*			
	Retirement Plan				
	Non-Qualified Supplemental	9	\$	470,458	_
	Executive Retirement Plan **				
Patrick J. Hansen	STRATTEC SECURITY CORP.	15	\$	579,429	_
	Retirement Plan				
	Non-Qualified Supplemental	20	\$	488,692	_
	Executive Retirement Plan **				
Rolando J. Guillot	STRATTEC SECURITY CORP.	20	\$	754,553	_
	Retirement Plan				
	Non-Qualified Supplemental	14	\$	85,938	_
	Executive Retirement Plan **				
Richard P. Messina	STRATTEC SECURITY CORP.	1	\$	21,366	_
	Retirement Plan				
	Non-Qualified Supplemental	10	\$	34,462	_
	Executive Retirement Plan **				

<u>Name</u>	Plan Name	Number of Years Credited Service (#)	Present Value of Accumulated Benefit (\$)	Payments During Last Fiscal Year (\$)
Al-Waleed J. Hamdan	STRATTEC SECURITY CORP.	*		
	Retirement Plan			
	Non-Qualified Supplemental	1	_	_
	Executive Retirement Plan **			

<sup>\*</sup> Effective January 1, 2010, benefit accruals under the STRATTEC defined benefit retirement plan for service after December 31, 2009 was terminated. Accordingly, neither Mr. Krejci nor Mr. Hamdan is eligible to participate in this plan.

# **Employment Agreements**

Each of our named executive officers has signed an employment agreement with STRATTEC. The term of each employment agreement automatically extends for one year each June 30 unless either party gives 30 days' notice that the agreement will not be further extended. Under the agreement, the officer agrees to perform the duties currently being performed in addition to such other duties that may be assigned from time to time. We agree to pay the officer a salary of not less than that of the previous year and to provide fringe benefits that are provided to all of our other salaried employees who are in comparable positions.

The terms of these employment agreements generally include the following:

- each of these executive officers is entitled to participate in our bonus plans (including our Economic Value Added Bonus Plan for Executive Officers and Senior Managers) and our Stock Incentive Plan;
- each of these executive officers is eligible to participate in any medical, health, dental, disability and life insurance policy that we maintain for the benefit of our other senior management;
- each of these executive officers will also receive at our expense group term life insurance coverage equal to two times their base salary subject to a maximum amount of coverage equal to \$500,000;
- each of these executive officers has agreed not to compete with us during employment and for a period equal to the shorter of one year following termination of employment or the duration of the employee's employment with us and has agreed to maintain the confidentiality of our proprietary information and trade secrets during the term of employment and for two years thereafter; and
- each employment agreement contains severance benefits, which are summarized below under "Post-Employment Compensation."

<sup>\*\*</sup> Effective December 31, 2013, the SERP was amended to generally simplify the benefit calculation formula. See "Post-Employment Compensation-Retirement Plan and Supplemental Executive Retirement Plan" below for additional information.

# **Post-Employment Compensation**

# 401(k) Plan Benefits

Our U.S.-based executive officers are eligible to participate in our 401(k) plan on the same terms as our other U.S.-based employees. The match in our 401(k) plan is 100% on the first 5% of an employee's annual wages (up to the federal limit). All of our executive officers participated in our 401(k) plan during fiscal 2017 and received matching contributions in accordance with the foregoing methodology.

# Retirement Plan and Supplemental Executive Retirement Plan

We maintain a defined benefit retirement plan covering all executive officers and substantially all other employees in the United States. Under this qualified defined benefit retirement plan, nonbargaining unit employees receive an annual pension payable on a monthly basis at retirement equal to 1.6% of the employee's average of the highest 5 years of compensation during the last 10 calendar years of service prior to retirement multiplied by the number of years of credited service, with an offset of 50% of Social Security benefits (prorated if years of credited service are less than 30). Compensation under the qualified defined benefit retirement plan includes the compensation as shown in the Summary Compensation Table under the headings "Salary," "Bonus," and "Non-Equity Incentive Plan Compensation" subject to a maximum compensation amount set by law (\$275,000 in 2018). Effective January 1, 2010, an amendment to the qualified retirement plan discontinued the benefit accruals for salary increases and credited service rendered after December 31, 2009.

Our executive officers also participated during fiscal 2018 in a Supplemental Executive Retirement Plan (SERP). The SERP is a non-qualified supplemental retirement plan program which, prior to January 1, 2014, essentially mirrored the qualified retirement plan described above, but provided benefits in excess of certain limits placed on our qualified retirement plan by the Internal Revenue Code. The benefits provided under the SERP were therefore primarily those that would have been provided under the terms of our qualified retirement plan except for the application of the Internal Revenue Code limits. We have created a Rabbi Trust for deposit of the aggregate present value of the benefits described above for our executive officers.

On October 8, 2013, our Board of Directors approved certain amendments to the SERP which amendments were effective as of December 31, 2013. The amendments generally simplified the SERP by revising the benefit calculation formula. Specifically, the amendments to the SERP generally provided for the following:

- Each participant's accrued benefit on December 31, 2013 was determined as a lump-sum benefit that was credited to an account established for the participant (the "Conversion Account").
- STRATTEC will credit 8% of a participant's base salary and cash bonus each December 31, beginning with December 31, 2014 (the "Company Defined Contribution Account") to the participant's account.

- As amended, the SERP provides a supplemental retirement benefit to each participant consisting of the Conversion Account, the Company Defined
  Contribution Account and credited interest on each account. The credited interest rate equals 120% of the long-term Applicable Federal Rate
  published by the Internal Revenue Service ("AFR") determined each January 1, credited to the balance of each participant's account.
- For the Company Defined Contribution Account, STRATTEC will first credit interest as of January 1, 2016. The interest amount is equal to the participant's Company Defined Contribution Account balance as of December 31, 2014 multiplied by 120% of the long-term AFR for January 2015. The same method to credit interest is used for each subsequent December 31.
- For the Conversion Account, STRATTEC first credited interest as of January 1, 2015. The interest amount is equal to the participant's Conversion Account balance as of December 31, 2013 multiplied by 120% of the long-term AFR for January 2014. The same method to credit interest is used for each subsequent December 31.
- If a participant has a separation from service during the plan year, STRATTEC will credit interest to the participant account(s) on a pro-rata basis.
- All participants as of December 31, 2013 were deemed to be vested and individuals who began participating in the SERP on or after January 1, 2014 are subject to a five-year vesting schedule.
- A lump-sum benefit shall be the only distribution option available under the SERP.
- Each participant chooses, by having made an election before the date the participant or employee becomes eligible for the Company Defined Contribution Account, whether the Company Defined Contribution Account will be paid six months after the participant's separation from service or whether half will be paid six months after the participant's separation from service and the remaining half paid 18 months after the participant's separation from service.

The following table shows total estimated annual benefits payable from the qualified defined benefit retirement plan and the SERP to executive officers upon normal retirement at age 65 at specified compensation and years of service classifications calculated on a single life basis and adjusted for the projected Social Security offset:

			After Specified Years of Credited Service						
	Average Annual Compensation	10 Years	20 Years	30 Years	40 Years				
\$100,000		\$ 17,500	\$ 35,000	\$ 52,500	\$ 70,000*				
150,000		28,000	56,000	84,000	105,000*				
200,000		38,500	77,000	115,500	140,000*				
250,000		49,000	98,000	147,000	175,000*				
300,000		59,500	119,000	178,500	210,000*				
350,000		70,000	140,000	210,000	245,000*				
400,000		80,500	161,000	241,500	280,000*				
450,000		91,000	182,000	273,000	315,000*				
500,000		101,500	203,000	304,500	350,000*				
550,000		112,000	224,000	336,000	385,000*				
600,000		122,500	245,000	367,700	420,000*				
650,000		133,000	266,000	399,000	455,000*				
700,000		143,500	287,000	430,500	490,000*				

<sup>\*</sup> Figures reduced to reflect the maximum limitation under the plans of 70% of compensation.

The above table does not reflect limitations imposed by the Internal Revenue Code of 1986, as amended, on pensions paid under federal income tax qualified plans. However, an executive officer covered by our program will receive the full pension to which he or she would be entitled in the absence of such limitations.

# Potential Payments Upon Termination or Change of Control

We have entered into employment agreements and change of control employment agreements with each of our named executive officers that provide for severance benefits following a termination of employment, as well as provide employment benefits in connection with a change of control (as defined in the change of control agreements).

The employment agreements with our named executive officers provide that if the executive officer's employment is terminated as a result of the death or disability of such executive officer, then the executive officer (or his or her beneficiary) is entitled to continuation of the executive officer's then effective base salary for a period of six months after termination and continuation of health and dental coverage for such six month period after termination of employment. If the executive officer's employment is terminated by us without cause (as defined in the employment agreements), then the executive officer will be entitled to continuation (1) of the executive officer's then effective base salary for twelve months in the case of Mr. Krejci and, for each other executive officer, for a minimum of six months after termination or a maximum of twelve months

with each executive officer receiving one month credit for each year of service as an officer of STRATTEC and (2) of health and dental coverage for such six to twelve month period, as applicable.

Each of our named executive officers has also signed a change of control employment agreement which guarantees the employee continued employment following a change of control (as defined in the agreements) on a basis equivalent to the employee's employment immediately prior to such change in terms of position, duties, compensation and benefits, as well as specified payments upon termination following a change of control. Such agreements become effective only upon a defined change of control of STRATTEC, or if the employee's employment is terminated upon, or in anticipation of such a change of control, and automatically supersede any existing employment agreement once they become effective. Under these agreements, if during the employment term (three years from the date of the change of control), the employee is terminated other than for cause (as defined in the agreements) or if the employee voluntarily terminates his or her employment for good reason (as defined in the agreements) or during a 30-day window period one year after a change of control, then the executive officer is entitled to specified severance benefits, including (1) a lump sum payment of three (with respect to Mr. Krejci) or two (with respect to each other named executive officer) times the employee's annual base salary, (2) a payment equal to the executive officer's highest annual bonus (which is equal to the highest cash bonus paid to the named executive officer by STRATTEC and its affiliates collectively during the ten fiscal year period immediately preceding the fiscal year during which the change of control has occurred) and (3) continuation of certain fringe and other benefits.

The following table sets forth the compensation that each of our named executive officers would have been eligible to receive if the applicable executive officer's employment had been terminated on the last day of, but prior to, our fiscal year end (July 1, 2018) under circumstances requiring payment of severance benefits as described above other than in connection with a change of control.

# **Potential Severance Under Employment Agreements**

<u>Name</u>	Salary	Benefits (1)	Total
Frank J. Krejci	\$ 425,125	\$ 12,453	\$ 437,578
Patrick J. Hansen	\$ 287,200	\$ 19,207	\$ 306,407
Rolando J. Guillot	\$ 260,000	\$ 19,207	\$ 279,207
Richard P. Messina	\$ 171,750	\$ 14,406	\$ 186,156
Al-Waleed H. Hamdan	\$ 115,000	\$ 9,713	\$ 124,713

<sup>(1)</sup> The benefits consist of expenses for the continuation of health and dental coverage for a six to twelve month period, as applicable.

The following table sets forth the compensation that each of our named executive officers would have been eligible to receive if the applicable executive officer's employment had been terminated on the last day of, but prior to, our fiscal year end (July 1, 2018) under circumstances

requiring payment of severance benefits as described above in connection with a change of control.

# Potential Severance Payments Under Change of Control Agreements Following a Change of Control

<u>Name</u>	Salary	Bonus (1)	Benefits (2)	Total
Frank J. Krejci	\$ 1,275,375	\$ 432,051	\$ 37,359	\$ 1,744,785
Patrick J. Hansen	\$ 574,400	\$ 179,429	\$ 38,415	\$ 792,244
Rolando J. Guillot	\$ 520,000	\$ 121,173	\$ 38,415	\$ 679,588
Richard P. Messina	\$ 458,000	\$ 122,672	\$ 38,415	\$ 619,087
Al-Waleed H. Hamdan	\$ 460,000	\$ 34,615	\$ 38,851	\$ 533,466

- (1) The bonus amount is based upon a payment equal to the executive officer's highest annual bonus payments (determined as provided in the applicable change of control agreement) that were paid (taking into account the application of the bonus bank feature in our Stock Incentive Plan and the 33% payout thereof in each fiscal year) with respect to the applicable fiscal year or years.
- (2) The benefits consist of expenses for the continuation of health and dental coverage for a three (with respect to Mr. Krejci) or two (with respect to all other named executive officers) year period.

Our Stock Incentive Plan also provides for immediate vesting of all outstanding options and the lapse of any forfeiture provisions or other vesting restrictions on outstanding shares of restricted stock upon a change in control of STRATTEC. The following table sets forth the unvested stock options and shares of unvested restricted stock held by our named executive officers as of July 1, 2018 that would become vested in the event of a change in control of STRATTEC.

	Number of Shares	Unrealized Value	Number of Shares of Restricted Stock	Unwos	alized Value of
<u>Name</u>	Underlying Unvested Options	of Unvested Options (1)	that are Unvested	Unves	ited Restricted Stock (2)
Frank J. Krejci	<u> </u>		7,625	\$	232,944
Patrick J. Hansen	<del>_</del>	<del>_</del>	4,950	\$	151,223
Rolando Guillot	_	_	3,940	\$	120,367
Richard P. Messina	<del>_</del>	<del>_</del>	3,640	\$	111,202
Al-Waleed H. Hamdan	<del>_</del>	<del>-</del>	1,050	\$	32,078

<sup>(1)</sup> Unrealized value equals the closing market value of our Common Stock as of the last trading day prior to our fiscal year end of July 1, 2018, minus the exercise price, multiplied by the number of unvested stock options as of such date. The closing market value of our Common

- Stock on the last trading day prior to our fiscal year end of July 1, 2018 was \$30.55. Any shares subject to unvested stock options where the exercise price exceeds the closing market value of our Common Stock on such last trading day are deemed to have no unrealized value.
- (2) Unrealized value equals the closing market value of our Common Stock as of the last trading day prior to our fiscal year end of July 1, 2018, multiplied by the number of unvested shares of our Common Stock as of such date. The closing market value of our Common Stock on the last trading day prior to our fiscal year end of July 1, 2018 was \$30.55.

# **Chief Executive Officer Pay Ratio**

As a result of the recently adopted rules under the Dodd-Frank Act, the Commission requires disclosure of the Chief Executive Officer to median employee pay ratio. Our Chief Executive Officer to median employee pay ratio is a reasonable estimate calculated in accordance with Item 402(u) of Regulation S-K. We identified the median employee by examining the total base salary or base wages for fiscal 2018 that we paid to each individual in our employee population as of April 30, 2018. Additionally, we included all employees, whether employed on a full-time, part-time, seasonal, or temporary basis as of such date and we did not make any assumptions, adjustments, or estimates with respect to total base salary or base wages, and we did not annualize the compensation for any employee. After identifying the median employee, who is from our Mexican operations, we calculated the median employee's fiscal 2018 compensation using the same methodology we use for our named executive officers as set forth in the 2018 Summary Compensation Table included in this Proxy Statement.

Our median employee's total compensation for fiscal 2018 was \$3,870 and Mr. Krejci's total compensation for fiscal 2018 was \$705,057 (which is the amount reflected in the "Total" column above in our Summary Compensation Table). As a result, Mr. Krejci's total compensation for fiscal 2018 was approximately 182 times that of our median employee.

Given the different methodologies that various public companies will use to determine their CEO pay ratios, the CEO pay ratio reported above should not be used as a basis for comparison between companies.

# **DIRECTOR COMPENSATION**

#### **General Information**

During fiscal 2018, each of our non-employee directors received an annual retainer fee of \$30,000 (or \$84,000 with respect to our Non-Executive Chairman of the Board as described below), a fee of \$1,500 for each Board meeting attended and a fee of \$1,000 for each committee meeting attended. The respective chairmen of the Board committees received an additional retainer fee of \$10,000 for the Audit Committee and \$5,000 for the Compensation Committee and the Nominating and Corporate Governance Committee. Effective June 30, 1997, we implemented an Economic Value Added Bonus Plan for Non-Employee Members of the Board of Directors. The purpose of the Economic Value Added Bonus Plan for Non-Employee Members of the Board

of Directors is to maximize long-term shareholder value by providing incentive compensation to non-employee directors in a form which relates the financial reward to an increase in our value to our shareholders and to enhance our ability to attract and retain outstanding individuals to serve as non-employee directors. Our Economic Value Added Bonus Plan for Non-Employee Members of the Board of Directors provides for the payment of a potential cash bonus to each non-employee director equal to the product of (a) 40% of the director's retainer and meeting fees for the fiscal year, multiplied by (b) a Company Performance Factor. In general, the Company Performance Factor is determined by reference to our financial performance relative to a targeted cash-based return on capital, which is intended to approximate our weighted cost of capital (which was 10% for fiscal 2018).

Our non-employee directors are also eligible participants under our Stock Incentive Plan and are entitled, subject to the discretion of our Compensation Committee, to receive awards under that plan. On August 22, 2017, our Compensation Committee approved specified grants of shares of restricted stock based upon fiscal 2017 performance of 800 shares to each of Mr. Stratton, Mr. Koss, Mr. Zimmer and Mr. Florsheim. All of these shares of restricted stock vest one-third each year over a three year period on the anniversary of the grant date and have all the rights of our shares of common stock (including voting rights), other than the right to receive cash dividends while such shares are not vested. These shares of restricted stock had a grant date fair value per share of \$33.30 as determined pursuant to FASB Accounting Standards Codification Topic 718.

On August 21, 2018, our Compensation Committee also made specified grants of shares of restricted stock based upon fiscal 2018 performance of 1,050 shares to each of Mr. Stratton, Mr. Koss, Mr. Zimmer and Mr. Florsheim. These shares of restricted stock will vest one-third each year over a three year period on the anniversary of the grant date and have all the rights of our shares of common stock (including voting rights), other than the right to receive cash dividends while such shares are not vested. These shares of restricted stock had a grant date fair value per share of \$37.25 as determined pursuant to FASB Accounting Standards Codification Topic 718.

As noted elsewhere herein, our Board of Directors retained Newport Group in April/May 2017 to compile a survey of board of director compensation data from a peer group of companies. Newport Group compiled board of director pay practice data from the same industry peer companies as were included in the Newport Group report prepared in 2017 on executive officer compensation which was described above under "Compensation Discussion and Analysis-Peer Group Benchmarking". The data compiled by the survey included an analysis of retainer fees for board and committee service, meeting fees, chairperson fees and incentive compensation. Based upon the survey results, the overall compensation level of our directors was below the median compensation of the directors of the companies included in the survey, with incentive compensation under our EVA Plan significantly impacting our Board total compensation. Our Board of Directors and our Compensation Committee discussed the results of this survey at meetings held at the end of fiscal 2017 and subsequently formally approved changes relating to the compensation of our directors for fiscal 2018, which compensation components are described above.

Our Board of Directors and Compensation Committee again evaluated director compensation at the end of fiscal 2018 and at the beginning of fiscal 2019, taking into account the results of the 2017 Newport Group report and our performance over fiscal 2018. Accordingly, our Board of Directors and our Compensation Committee formally approved changes relating to the compensation of our directors for fiscal 2019, which are summarized below:

- increasing the annual retainer fee for each director to \$40,000;
- increasing the additional retainer fee for the chairman of the Audit Committee to \$15,000;
- increasing the additional retainer fee for the chairman of the Compensation and the Nominating and Corporate Governance Committees to \$10,000;
   and
- having the number of shares of restricted stock granted annually to equal approximately \$35,000 based on the market value of our Common Stock on the date of the grant of the award.

We expect to engage Newport Group or a similar third party consultant to conduct a similar compensation analysis and report again at the end of fiscal 2019 (<u>i.e.</u>, we expect to conduct a similar director compensation analysis every second fiscal year).

Commencing on September 1, 2012, Mr. Stratton became a non-employee member of our Board of Directors. As a non-employee director and Chairman of our Board, effective September 1, 2012 and thereafter unless changed or modified by approval of our Compensation Committee, Mr. Stratton is entitled to (1) an annual retainer fee currently of \$84,000 and (2) board meeting fees and participation in the Stock Incentive Plan and the Economic Value Added Bonus Plan for Non-Employee Members of the Board of Directors on a basis consistent with our other non-employee directors, as described above. Our Board of Directors and Compensation Committee determined to increase the annual retainer fee payable to Mr. Stratton to \$90,000 for fiscal 2019.

# **Director Summary Compensation Table**

The following table summarizes the director compensation for fiscal year 2018 for all of our non-employee directors. Mr. Krejci did not receive any additional compensation for his service as an employee director during fiscal 2018 beyond the amounts previously disclosed above in the Summary Compensation Table.

	Fees I	Earned or	Stock Awards	. 1	nity Incentive Impensation	All	Other	
Name	Paid	in Cash	(1)		(2)	Comp	ensation	Total
Harold M. Stratton II	\$	91,500	\$26,640	\$		\$		\$118,140
Michael J. Koss	\$	48,500	\$26,640	\$	_	\$	_	\$ 75,140
Thomas W. Florsheim, Jr.	\$	48,500	\$26,640	\$	_	\$	_	\$ 75,140
David R. Zimmer	\$	53,500	\$26,640	\$	_	\$	_	\$ 80,140

<sup>(1)</sup> The amounts in this column reflect the dollar value of long-term equity based compensation awards granted pursuant to the terms of our Stock Incentive Plan during the fiscal year.

These amounts equal the grant date fair value of shares of restricted stock, computed in accordance with FASB Accounting Standards Codification Topic 718. Assumptions used in the calculation of the grant date fair value are included under the caption "Accounting for Stock-Based Compensation" in the Notes to our Consolidated Financial Statements in the fiscal year 2018 Annual Report on Form 10-K filed with the Commission on September 6, 2018 and such information is incorporated herein by reference.

(2) To the extent amounts are awarded, this column discloses the dollar value of all amounts earned by the director under our Economic Value Added Bonus Plan for Non-Employee Members of the Board of Directors for performance in fiscal 2018 which were tied to incentive performance targets.

# TRANSACTIONS WITH RELATED PERSONS

# **Related Person Transactions**

During fiscal 2018, other than as described above under Executive Compensation and Director Compensation, STRATTEC did not engage in any related party transactions within the meaning of the rules of the Commission.

# **Review and Approval of Related Person Transactions**

The charter for our Audit Committee provides that one of the responsibilities of our Audit Committee is to review and approve related party transactions in accordance with the listing standards or requirements of the NASDAQ Stock Market. Although we do not currently have a formal written set of policies and procedures for the review, approval or ratification of related person transactions, we do have written procedures in place to identify related party transactions that may require Audit Committee approval. These procedures include annual submission of director and officer questionnaires. Where a related party transaction is identified, the Audit Committee reviews and, where appropriate, approves the transaction based on whether it believes that the transaction is at arms length and contains terms that are no less favorable than what we could have obtained from an unaffiliated third party.

# **PROPOSAL 2:**

# NON-BINDING ADVISORY VOTE ON EXECUTIVE COMPENSATION

# The Proposal

As required by the Dodd-Frank Wall Street Reform and Consumer Protection Act and Commission rules and regulations (and consistent with the similar proposal on executive compensation submitted to our shareholders in connection with previous shareholder annual meetings), our Board of Directors has authorized a non-binding advisory shareholder vote to approve the compensation of our named executive officers as reflected in the Compensation Discussion and Analysis, the disclosures regarding named executive officer compensation

provided in the various tables included in this Proxy Statement, the accompanying narrative disclosures and the other executive compensation information provided in this Proxy Statement. This proposal, commonly known as a "Say on Pay" proposal, gives our shareholders the opportunity to endorse or not endorse our executive pay programs and policies.

We believe that our compensation policies and procedures, which are reviewed and approved by our Compensation Committee, are designed to align our executive officer's compensation with our short-term and long-term performance and to provide the compensation and incentives needed to attract, motivate and retain key executives who are important to our continued success. Our Compensation Committee periodically reviews and approves our compensation policies and procedures, and periodically reviews our executive compensation programs and takes any steps it deems necessary to continue to fulfill the objectives of our compensation programs.

Shareholders are encouraged to carefully review the "Executive Compensation" section of this Proxy Statement for a detailed discussion of our executive compensation programs. These programs have been designed to promote a performance-based culture which aligns the interests of our named executive officers and other senior managers with the interests of our shareholders. This includes annual incentive cash compensation based on the named executive officers achieving their individual goals and objectives and STRATTEC achieving specified financial performance measures. A substantial portion of our named executive officers' compensation is also based on equity awards with long-term vesting requirements.

Accordingly, shareholders are being asked to vote on the following resolution:

"Resolved, that the compensation paid to STRATTEC's named executive officers, as disclosed in this Proxy Statement pursuant to the compensation disclosure rules of the Securities and Exchange Commission (including pursuant to Item 402 of Regulation S-K), including the Compensation Discussion and Analysis, compensation tables and narrative discussion, is hereby approved by the shareholders of STRATTEC SECURITY CORPORATION."

Because this shareholder vote is advisory, it will not be binding on the Board of Directors. However, our Compensation Committee will take into account the outcome of the vote when considering future executive compensation arrangements.

# **Vote Required for Approval**

If a quorum exists, the approval of the non-binding advisory proposal on our executive compensation described in this Proxy Statement requires the votes cast, in person or by proxy, and entitled to vote thereon, for this proposal to exceed the votes cast against this proposal. Abstentions and broker non-votes will not count toward the determination of whether this proposal is approved and will have no impact on the vote.

# **Board of Directors Recommendation**

The Board of Directors recommends a vote "FOR" the non-binding advisory resolution approving our executive compensation.

# ANNUAL REPORT TO THE SECURITIES AND EXCHANGE COMMISSION ON FORM 10-K

We are required to file an annual report, called a Form 10-K, with the Securities Exchange Commission. A copy of Form 10-K for the fiscal year ended July 1, 2018 will be made available, without charge, to any person entitled to vote at the Annual Meeting. The written request related to the foregoing should be directed to Patrick J. Hansen, Office of the Corporate Secretary, STRATTEC SECURITY CORPORATION, 3333 West Good Hope Road, Milwaukee, Wisconsin 53209.

# SHAREHOLDER PROPOSALS

Any shareholder who desires to submit a proposal or a nominee director for inclusion in our 2019 Proxy Statement in accordance with Rule 14a-8 must submit the proposal in writing to Patrick J. Hansen, Chief Financial Officer and Secretary, STRATTEC SECURITY CORPORATION, 3333 West Good Hope Road, Milwaukee, Wisconsin 53209. We must receive a proposal by May 9, 2019 (120 days prior to the anniversary of the mailing date of this Proxy Statement) in order to consider the proposal or nominee for inclusion in our 2019 Proxy Statement. For additional information on nominee director proposals, see "Corporate Governance Matters — Director Nominations" above.

Proposals submitted other than pursuant to Rule 14a-8 that are not intended for inclusion in our 2019 Proxy Statement will be considered untimely if received after July 11, 2019 (90 days prior to the anniversary date of the previous year's annual meeting of shareholders). If a shareholder gives notice of such a proposal after this deadline, Commission rules allow our proxy holders discretionary voting authority to vote against the shareholder proposal to the extent it is properly presented for consideration at the 2019 Annual Meeting of Shareholders.

# **OTHER MATTERS**

Our directors know of no other matters to be brought before the meeting. If any other matters properly come before the meeting, including any adjournment or adjournments thereof, it is intended that proxies received in response to this solicitation will be voted on such matters in the discretion of the person or persons named in the accompanying proxy form.

BY ORDER OF THE BOARD OF DIRECTORS STRATTEC SECURITY CORPORATION

Patrick J. Hansen, Secretary

Milwaukee, Wisconsin September 6, 2018



EQ Shareowner Services P.O. Box 64945 St. Paul, MN 55164-0945

# THE BOARD OF DIRECTORS RECOMMENDS THAT YOU VOTE "FOR" ELECTION OF THE NOMINEE DIRECTORS AND "FOR" PROPOSAL 2. AFTER VOTING SIMPLY SIGN, DATE, AND RETURN THIS PROXY CARD.



STRATTEC SECURITY CORPORATION 2018 ANNUAL MEETING					
1.	Election of directors: (term expiring at the 2021 Annual Meeting)	01 Harold M. Stratton II 02 Thomas W. Florsheim, Jr.		Vote FOR the nominees	Vote WITHHELD from the nominees
(To withhold authority to vote for any individual nominee, write the number(s) of the nominee(s) in the box to the right.)					
2.	To approve the non-binding advisory proposal on ex	ecutive compensation.		Vote FOR the proposal Vote AGAIN the proposal	ST ABSTAIN
3.	3. In their discretion, the Proxies are authorized to vote on such other matters as may properly come before the meeting.				
THE BOARD OF DIRECTORS RECOMMENDS THAT YOU VOTE "FOR" EACH OF THE NOMINEE DIRECTORS AND FOR PROPOSAL 2. AFTER VOTING SIMPLY SIGN, DATE, AND RETURN THIS PROXY CARD.					
Ad	dress Change? Mark box, sign, and indicate changes	below:	Da	te	
			Sig	nature(s) in Box	
			add	igning as attorney, executor, adminis your full title as such. If shares are ders must sign the Proxy.	

# STRATTEC SECURITY CORPORATION

# ANNUAL MEETING OF SHAREHOLDERS

Tuesday, October 9, 2018 8:00 a.m. Central Time

Holiday Inn Milwaukee Riverfront Hotel 4700 North Port Washington Road Milwaukee, WI 53212

Proxy Statement for the 2018 Annual Meeting of Shareholders to be Held on October 9, 2018

Important Notice Regarding the Availability of Proxy Materials for the 2018 Annual Meeting of Shareholders to be held on October 9, 2018:

This Proxy Statement and the Accompanying Annual Report are Available at www.strattec.com



STRATTEC SECURITY CORPORATION 3333 West Good Hope Road Milwaukee, WI 53209

proxy

# STRATTEC SECURITY CORPORATION THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS

The undersigned hereby appoints Frank J. Krejci and Patrick J. Hansen, or either one of them, with full power of substitution and resubstitution, as proxy or proxies of the undersigned to attend the Annual Meeting of Shareholders of STRATTEC SECURITY CORPORATION to be held on October 9, 2018 at 8:00 a.m. Central Time, at the **Holiday Inn Milwaukee Riverfront Hotel, 4700 North Port Washington Road, Milwaukee, Wisconsin 53212,** and at any adjournment thereof, there to vote all shares of Common Stock which the undersigned would be entitled to vote if personally present as specified upon the following matters and in their discretion upon such other matters as may properly come before the meeting.

The undersigned hereby acknowledges receipt of the Notice of Annual Meeting of Shareholders and accompanying Proxy Statement, ratifies all that said proxies or their substitutions may lawfully do by virtue hereof, and revokes all former proxies.

Please sign exactly as your name appears hereon, date and return this Proxy. UNLESS OTHERWISE SPECIFIED, THIS PROXY WILL BE VOTED TO GRANT AUTHORITY TO ELECT THE NOMINATED DIRECTORS AND TO APPROVE THE NON-BINDING PROPOSAL ON EXECUTIVE COMPENSATION. IF OTHER MATTERS COME BEFORE THE MEETING, THIS PROXY WILL BE VOTED IN ACCORDANCE WITH THE BEST JUDGEMENT OF THE PROXIES APPOINTED.

See reverse for voting instructions.